

Research Department



October 12, 2023

Current Policy Perspectives

Firms' Cash Holdings and Monetary Policy Transmission

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Liquidity, particularly cash holdings, may serve as an important cushion for firms to absorb macroeconomic shocks such as interest rate increases so that these shocks have only minimal effects on their operations, at least in the short term. For example, to finance their investments, firms with high levels of cash may not have to tap so deep into debt financing, the cost of which relates closely to interest rates. Understanding the role of corporate cash holdings is therefore paramount to formulating appropriate monetary policy in the current environment. This brief informs the ongoing policy debate by examining the effect of US nonfinancial corporate cash holdings on the transmission of monetary policy, both historically and in the present tightening cycle.1 This brief shows that in the current hiking cycle, firms have used the cash they accumulated in 2020 and 2021 to finance operations, growth, and payouts. Due to this depletion of the accumulated-cash buffer, the effects of interest rate increases to date on corporate investment will likely gain traction in the coming quarters.

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The views expressed herein are those of the authors and do not indicate concurrence by the Federal Reserve Bank of Boston, the principals of the Board of Governors, or the Federal Reserve System.

The authors thank Philippe Andrade, Daniel Cooper, Giovanni Olivei, Joe Peek, Jenny Tang, and Vaishali Garga for useful comments and discussions. Lucy McMillan provided excellent research assistance.

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Similarly to how households amassed excess savings, firms accumulated unprecedented levels of cash and cash equivalents in 2020 and 2021, partly due to the vast public policy support in response to the COVID-19 crisis and a strong economic recovery.² Importantly, however, recent data show that firms depleted most of this newly accumulated cash buffer in 2022. Historically, changes in the federal funds rate have been a less powerful monetary policy tool in affecting the investment activity of firms with higher levels of cash. We find that firms used the cash accumulated in 2020 and 2021 to increase investment, intangible assets, payouts (dividends and buybacks), and operating expenses during the current tightening cycle without issuing any additional debt.

Given the recent depletion of accumulated corporate cash holdings, however, the effects of the interest rate increases to date on corporate investment will likely gain traction in the coming quarters as costlier external funding becomes more relevant to financing investment and growth (see Bräuning, Joaquim, and Stein, 2023, for a related analysis on the transmission of monetary policy to firms' interest expenses).

Firms' Liquid Assets and Cash Holdings

Figure 1a shows the evolution of liquid assets (in 2019 dollars) for nonfinancial corporate businesses, according to the Financial Accounts of the United States. After the financial crisis in 2008 and 2009, firms' cash holdings increased steadily, and then at the onset of the COVID-19 pandemic, they soared. While the initial surge in cash holdings in March 2020 may have been for precautionary reasons, the sharp increase was at least in part also a result of the unprecedented public policy support. Monetary and fiscal policies provided direct and indirect assistance to firms, including through very low interest rates that may have led many firms to front-load funding. The generally strong performance of the US economy in the post-pandemic recovery also contributed to the increase in cash holdings. More recently, however, we have seen a large and steep decrease in this additional liquidity buffer accumulated during the COVID-19 period that has brought the nonfinancial corporate sector's cash holdings back to their pre-pandemic trend. We find similar trends when we use detailed financial statement information on publicly traded US firms from Compustat to analyze their cash and cash-equivalent holdings.³ Aggregating across all publicly listed firms, Figure 1b shows that firms' cash-to-assets ratio increased significantly during the immediate aftermath of the pandemic and has been declining since the beginning of the ongoing hiking cycle.

Cash Holdings and the Transmission of Monetary Policy

Given the large accumulation of cash in 2020 and 2021, this brief next studies the transmission of monetary policy to firms depending on their cash levels. First, the analysis

focuses on the historical transmission of monetary policy shocks to firm investment. Second, we extend the analysis to the current hiking cycle to determine how the accumulated cash affected firms' balance sheets in 2022.

For the historical analysis, we take the sample of firms in the Compustat database from the first quarter of 1990 through the first quarter of 2008 (before the Global Financial Crisis) and separate them into two groups according to their cash-to-assets ratios.⁴ We use the monetary shocks from Swanson, 2021, to estimate the differential transmission of monetary policy.⁵ We estimate the monetary policy effects using lag-augmented local projections (Jordà, 2005; Montiel Olea and Plagborg-Møller, 2021), a method used widely in the empirical macroeconomic literature. Figure 2 shows the response of property, plant, and equipment (PP&E)—a standard measure of firms' physical capital stock—following a surprise federal funds rate increase of 1 percentage point. We separate the responses of firms with high cash holdings from those of firms with low cash holdings. The left panel shows that the negative effect of monetary policy on low-cash firms' investment is large and significant, reducing investment to such an extent that it does not even cover depreciation and therefore leads to a reduction in the stock of capital. Moreover, the effect builds up gradually, consistent with the well-documented existence of lags in monetary policy transmission. About eight quarters after the rate increase, low-cash firms have a 1.5 percentage point smaller capital stock compared with the no-shock scenario. On the other hand, as the right panel shows, there is no significant effect on high-cash firms. The muted response of high-cash firms to monetary policy shocks is robust to a wide range of specifications, suggesting that the accumulation of cash in 2020 and 2021 may have dampened the transmission of monetary policy to the corporate sector.

To understand the impact that the COVID-19-period cash accumulation is having on firms in the current tightening cycle, we next assess how that accumulation affected key financial indicators across firms. For this analysis, we compute the firm-level growth in cash from the end of 2019 to the end of 2021 and correlate that growth with changes in firm-level variables in 2022. We do so while controlling for firm sector and size. Table 1 shows the percentage point change in each variable resulting from a 1 percentage point greater accumulation of cash from 2019:Q4 to 2021:Q4. For each percentage point of additional cash accumulation in 2020 and 2021, firms saw a 0.23 percentage point larger decrease in their cash in 2022 and no differential change in debt. This finding indicates that firms, in fact, were using their newly accumulated cash in 2022. Moreover, firms used this cash to increase their capital expenditures (CAPEX), their stock of intangibles, payouts (dividends and buybacks), and operating expenses. These results suggest that cash accumulated in 2020 and 2021 has provided a cushion and, thus far in the current tightening cycle, has enabled firms to invest,

1 percentage point larger cash accumulation in 2020 to 2021 associated with:		
0.23	decrease	Cash
	no change	Debt
0.07	increase	CapEx
0.02	increase	PP&E
0.05	increase	Intangibles
0.21	increase	Payouts
0.04	increase	Operating Expenses

Table 1: Cash Holdings and Firm Outcomes in the Current Tightening Cycle

Note: We run a regression with the log-change in firms' cash holdings from 2019:Q4 to 2021:Q4 as the independent variable, log-changes of other firm-level variables as the dependent variable, with a sector (two-digit NAICS) variable and an indicator variable for firms above the 95th percentile in sales in 2019:Q4. The regressions are weighted by lagged assets to allow for an aggregate interpretation, but the results from the unweighted analysis are quantitatively similar. The results are also robust to running the change in firms' cash-to-assets ratios as the independent variable. All the estimates are statistically different from zero at the usual confidence levels (except for the estimate associated with the debt change in 2022). The dependent variables are as follows: *Debt* is total firm debt, *CapEx* is capital expenditures, *PP&E* is Plant, Property and Equipment, *Intangibles* is the firms' intangible assets (copyrights, patents, etc.), *Payouts* is the sum of dividends and buybacks, and *Operating Expenses* is the firms' operating expenses before depreciation. *Sources*: Compustat and authors' calculations.

grow, and distribute money to their shareholders with limited reliance on additional debt financing, which has become significantly more costly due to the large interest rate increases since 2022.

Conclusion

This brief highlights that firms accumulated an unprecedented level of cash and cash equivalents in 2020 and 2021. Historically, firms with higher cash levels have shown a muted investment response to monetary policy, whereas firms with lower cash levels have exhibited a significant decrease in investment. This brief shows that in the current hiking cycle, firms have relied on the cash they accumulated in 2020 and 2021 to finance operations, growth, and payouts. Due to this depletion of the accumulated-cash buffer, the effects of interest rate increases to date on corporate investment will likely gain traction in the coming quarters.



Figure 1: Firms' Liquid Assets and Cash Holdings

Note: (a) This figure shows the evolution of liquid assets for nonfinancial corporate businesses from the Financial Accounts of the United States Z-1 released by the Federal Reserve Board. We adjust the series using the Consumer Price Index (CPI) to arrive at the series in terms of 2019 dollars. The dashed line is the best-fitting linear trend using data from 2009:Q2 through 2020:Q1. (b) This figure shows the evolution of publicly traded firms' cash and cash equivalents relative to their assets. The aggregate series is constructed as the ratio of the sum of cash and cash equivalents to the sum of assets across firms for each period. *Sources*: Financial Accounts of the United States Z-1, Compustat, and authors' calculations.



Figure 2: Response of Property, Plant, and Equipment following 1 Percentage Point Funds Rate Increase, Relative to No-shock Case.

Note: This figure shows the change in the PP&E (in percentage points) following a 1 percentage point surprise increase in the federal funds rate, relative to the counterfactual case of no change in the rate. We obtain these results by estimating a series of linear equations at various response horizons h using ordinary least squares (local projections); with the log of PP&E in quarter t + h on the left-hand side and the federal funds rate in quarter t on the right-hand side; controlling for inflation (year-over-year percentage change in the CPI) and the log of real GDP; as well as four quarterly lags of the control variables, the regressor, and the response variable. Response horizons h, in quarters, are plotted along the horizontal axis, and the estimated effects corresponding to those horizons are plotted along the vertical axis. The light (dark) gray areas represent 95 percent confidence (1 standard error) bands, with standard errors clustered by quarterly dates.

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Notes

¹In this brief, we refer to cash in the broad sense. From the Financial Accounts of the United States Z.1 released by the Federal Reserve Board, we use the total volume of liquid assets for nonfinancial corporate businesses, which comprises foreign deposits, checkable deposits and currency, time and savings deposits, money market fund shares, security repurchase agreements, debt securities, corporate equities, and mutual fund shares. Our results are qualitatively similar if we use alternative definitions. From Compustat data, we use a measure of *cash and short-term investments* that represents cash and all securities readily transferable to cash—often referred to as "cash equivalents."

²See, for instance, Aladangady, Cho, Feiveson, and Pinto (2022) and Abdelrahman and Oliveira (2023).

³As is common practice, our analysis of financial statements excludes firms in the following sectors: utilities, finance and insurance, public administration and government, gasoline stations, and postal services.

⁴We assign firms to the high-cash or low-cash group based on the median cash-to-assets ratio of all firms in a given industry in the same quarter. (Industries are identified by their two-digit North American Industry Classification System, or NAICS, code) Note that the results are robust to computing high-cash firms after controlling for size effects (sales, assets, etc.). Therefore, the documented differential effect depending on cash is not driven by size differences.

⁵Since both monetary policy and firms' investment depend on current and future economic conditions, we use unexpected monetary *shocks* for identification. These monetary shocks are computed from high-frequency changes of asset prices around Federal Open Market Committee meetings (see Swanson, 2021).