Online Payment Service Providers --Risky Business

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e-Commerce Growth

- Transition to Alternative Payment Methods
- Online Payment Service Provider Landscape
- Key Risks & Mitigations









Drivers of e-Commerce Growth

Popular online services include banking & bill payment. Online banking users influence e-commerce growth by spending more online.

Online Banking

- > 73 million Americans banked online in 2006
- On a typical day, over 20 million Americans perform banking activities online
- Higher adoption rates among younger, higher income, and college educated
- Online banking usage grows as high-speed broadband connections increase
- Online bankers spent 34% more online than average over 6 month period

Online Bill Payment

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- More than two-thirds of U.S. online households pay at least one bill online
- 50% of e-commerce buyers paid at least
 1 bill online in last 6 months

Sources: Pew Research, eMarketer 2007, ModaSolutions

Consumers are shifting bill payments from paper to electronics



Source: 2005/2006 Dove/ABA Study of Consumer Payment Preferences



Drivers of e-Commerce Growth

Consumers & e-Commerce

- 71% of U.S. adult Internet users bought products online in 2006 vs 65% in 2005
- On a daily basis
 - 10 million adults buy or sell products or services on the Internet
 - 5.7 million adults pay to download or access digital content
 - 4.3 million adults participate in online auctions
- Consumers pay online via:
 - Credit, debit, or a prepaid cards
 - Online Service Providers that clear and settle payments via cards and ACH
 - Direct DDA transactions via ACH echecks, demand drafts or online banking function

US Retail Sales Growth January - June Sales 2001 - 2006 (Excludes Travel)



Source: Pew Research 2006, U.S. Census Bureau February 2007



Barriers to e-Commerce Growth

SECURITY: Payment options must meet consumer needs and overcome security issues to further growth in e-commerce

Q2 2007 Comscore Survey of 1974 U.S. internet users:

While online consumer spending more than doubled in 4 years between 2004 & 2007, security remains primary barrier to further online purchasing

2006 Mintel Survey of 2000 Adults:

- 68% very or somewhat concerned that credit/debit card information will be stolen if used for online purchases
- Over one-third see internet as medium most likely to result in identity theft

Source: Comscore Online Credit Card Report, August 2007 & Mintel Comperemedia 2006

Security Concerns		
Concerned about identity theft	24%	
Concerned about privacy of personal information	23%	
Unsure which businesses are legitimate	4%	
Afraid of spam		
Afraid of spyware	1%	

Source: Visa Research Services 2005



Barriers to e-Commerce Growth

FRAUD: Consumer concerns about fraud impact their online purchasing behaviors & drive them to seek alternative payment methods





□ Total ■ Household Income \$100-150K ■ Household Income>\$150



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Transition to Alternative Payment Methods

Credit Card Volume as % of Internet Payments is Declining



Internet Transaction Mix by Payment Type (%)

Sources: Nilson Reports







Transition to Alternative Payment Methods

Merchant Profile

- e-Commerce merchants provide an average of 3.5 online payment options
- Merchants increase completed transactions by 14% when 3 more online payment options are offered
- e-Commerce benefits to merchants:
 - Business is available 24 x 7
 - Global reach
- Increasingly easy to implement given technology changes

Online Merchant Adoption Rate of Payment Alternatives to Credit & Debit Cards



Source: Digital Transaction News, CyberSource 2007



BAI .

Value of Alternative Providers				
Filled Gap:	Banks did not meet needs of small-value Internet buyers & sellers in the Internet space			
Credit Card Alternative: Provides an alternative for those without credit card and drives additional revenue from new customers				
Lower Transaction Costs:	Offers alternative to high interchange fees			
Lower Cart Abandonment:	ndonment: Easy, secure way for customers to pay without sharing financial information & deters abandonment			
	Something for Everyon	9		
Sophisticated Internet users	Different demographics	Credit card averse users		
Online bill payment users	Small merchants	ID Fraud averse users		
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There are many online payment service providers...

- Very few are large and mature with significant volume
- Most are small start-ups and/or shaky clones
- Few have experienced long-term success, several have failed



Successful Providers

- PayPal
- Google Checkout
- BillMeLater
- eBillme
- Western Union-MoneyZap
- eCharge²
- iKobo
- PaidByCash
- Metafos

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 Amazon Flexible Payments



 Western Union/ FDC BidPay

(07/01-12/05)



Evolving

Mature

Characteristics of Successful Providers

- Achieved critical mass customer base is loyal & active
- Gained trust early
- Strong marketing plan for continued growth viral marketing
- Reacted quickly to problems with fraud, customer service
- Backed by a well-known brand or bank

Factors Affecting Success

- Lack of experience in payments space
- Lack of demand by potential users
 - Low account membership
- Lack of understanding of risks, fraud, customer service
- Easy entry to become OPSP
 - Little financial investment
 - Not bank regulated
 - Assumed easy, quick way to make money



Buyer Beware

- Operate very close to legal limit
 - Create opportunities for fraud, money laundering, pyramid schemes
- Respond to niche markets within the online payments space
 - Online gambling
- Not as vigilant in monitoring use of their online services
 - Provide easier entry & anonymity for criminal or shady activities
- May be headquartered offshore to avoid U.S. jurisdiction





Online Payment Service Provider Models

Payment Models	Characteristics	Providers	Clearing and Settlement
e-check ACH	One-time user registration. Authorize payments with user id & password. Direct debit from consumer checking account	MoneyZap (Western Union)	ACH
e-Money Transfer	Transfer money online without account via pre-loaded debit card. Fund from credit or debit card, or bank account	iKobo	ACH
Stored Value/ Pre-Paid	Funds stored in non-bank proprietary account. Debit from stored value, checking account or credit card	PayPal eCharge ²	ACH or Visa/MasterCard Network
Instant Credit/ Deferred billing	Customer receives credit approval after real-time credit check. Pay later.	Bill Me Later PayPal Pay Later	Varies based on payment option. Credit card network, ACH, traditional check clearing





Online Payment Service Provider Models

Payment Model	Characteristics	Providers	Clearing and Settlement
Online Banking	Directed from merchant web site to customer's bank Online Bill Pay function. Delayed shipping.	eBillme Secure Vault Payments (NACHA) Metafos	ACH MasterCard RPPS
e-wallet	Set up one online account to pay multiple merchants via credit card or offline debit.	Google Checkout Amazon Flexible Payments	Credit Card Network
Virtual Debit Card	Procure one-time debit card number offline or via internet to purchase online	PayPal Paid By Cash	MasterCard Network
Virtual Credit Card	Procure one-time credit card number to purchase online	ShopSafe (Bank of America)	Visa/MasterCard Network



Characteristics of OPSPs

Compared fourteen OPSPs. Each has some combination of characteristics. None are identical.

	Debit consumer checking	
	account	(8)
N	DOD Online Manay	

- P2P Online Money Transfer (4)
- Debit thru Online Bill
 Payment (3)
- Delayed Shipping (4)
- Multiple funding or payment options (8)
- Provide instant credit
- Defer Billing & Payment (2)

One account to pay for	⁻ multiple
merchant purchases	(8)
Funds stored online in	
non-bank account	(3)
Re-loadable debit card	(1)
Virtual One-time	
Debit Card #	(1)
Virtual One-time	
Credit Card #	(1)
Physical One-time	
Debit Card #	(1)



(3)

Key Players

	Target Market
PayPal®	 P2P and C2B U.S. and international buyers & sellers, senders & receivers 153 million active and inactive accounts (2Q07) 103 countries and regions
Google Checkout	 C2B, U.S., U.K. Small, web-oriented businesses Acquiring option for "micro" businesses Adopted by 25% of top 500 e-retailers since inception 6/2006
BillMe Later	 C2B 3 million users & over 450 e-retailers (2007) 34% of top 200 online merchants Top multi-channel retailers, high ticket items (electronics, travel)
	 C2B, U.S. & Canadian market Internet savvy, online banking users Customers concerned with security Customers without credit cards & those who prefer cash-like payment options



A secure way for anyone with an e-mail account to buy online

Transactions are charged to customer's bank account, credit card or PayPal balance.





Google has brand recognition and fast, secure checkout across the web

			Google Che	<u>Help</u> eckout) =
Secu	re Checkout			
Order	Details - Buy.com	000 000-0000, 85 Enterprise, STE 100, Aliso Viejo, CA 926	556 US	Edit order
Qty	Item			Price
1	D-Link 7DBI On	ni-Directional Indoor Antenna 802.11 BG Base - ANT24	0700	\$35.32
			Та	- xi
1	Google Checko emails.)	ut Bonus - \$10 off orders over \$30 from this store. (Bonus	may not appear on store's web site or	- \$10. 00
			Shipping and tax calculate	al: \$25.32 ed on next page
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Email:			If you already have a Google A	Account
Passwo	ord:		Email:	
		Minimum of 6 characters in length. [?]	Password:	
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With Bill Me Later, consumers can buy fast, feel secure and pay later



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Consumers complete purchase & receive e-mail with order details & instructions to sign-on

HOME	PRODUCTS	COMPANY	STORE	SUPPORT	r	CONTACT
		Home / Products / Shopping Ca	t / Checkout			
		Select Payment Method	Your P	urchase:	1 Kem	Total: \$99.44
Review ord	der	Product Description				
& Select Pa	ayment	Delexe Cable 892 Factory Red	onditioned 2-1/4	HP Variable Sp	eed Router	
Poviow wour	order and	C eBillme			Order Total	
 Review your order and select eBillme as the payment option. 	e as the	eBill	me	T.M.	Subtotal: Shipping Tax:	\$99.44 \$0.00 \$0.00
No credit car	rd number	MY BANK M	Y WAY		Total:	\$99.44
required.		C Credit Card				
 No financial to enter. 	data	*Credit Card Type American Express		ard Number	e I	piration Date



Potential Emerging Players – C2B

OPSP	Description
Paid By Cash	 Customers without credit cards & those who prefer cash-like payment options Virtual debit card obtained offline through Western Union Supports the unbanked consumer, others averse to cards online
Secure Vault Payments (NACHA Pilot)	 Uses online banking to initiate Internet payments Consumer's financial information never disclosed to seller Seller receives real-time authorization of guaranteed payment (ACH Credit) Financial institutions authenticate the buyer, reducing fraud risk
Amazon Flexible Payments (Beta)	 New payment service from Amazon.com Huge customer base on web – 69 million registered active Amazon buyers Target market – merchants who use its technology for their own website Merchants & buyers create payment instructions Payment aggregation
Metafos (Beta)	 Similar to eBillme model linking to online bill pay In Beta with a few merchants No personal financial information provided to merchant



Rules and Regulations

Electronic Payments

- > ACH
 - Reg. E Electronic Funds Transfer Act (EFTA)
 - NACHA Rules
 - UCC Article 4A
 - OFAC Regulation U.S. Treasury
- Debit Card
 - Reg. E EFTA
 - Network Rules
- Credit Card

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- Reg. Z Truth in Lending Act
- Fair Credit Reporting Act
- Card Association Rules

OPSP

- Terms & Conditions
 - User Agreement
 - Privacy Policy
- Money Service Business License (State)
- Money Transmitter License (State)
- Unlawful Internet Gambling Enforcement Act (UIGEA)
- Bank Secrecy Act/AML
- Gramm Leach Bliley (GLB)



Managing e-Commerce Risk

- Internet & other new technologies have enabled new types of payments fraud & other illicit activities, e.g. cyber crime, ID theft
- Several mitigation efforts & tools
 - Anti-Phishing Work Group
 - 2300+ members; many large banks & 4 of top 5 U.S. ISPs
 - Technology vendors, law enforcement agencies
 - Verified By Visa, MasterCard SecureCode
- > Mitigation efforts are working:
 - 2006 online revenue losses due to fraud
 - Estimated at \$3 billion or 1.4%
 - Merchant Risk Council "Platinum" merchants
 - Top 110 largest online sellers in the U.S.
 - Used an average of 8.2 fraud detection tools
 - Fraud loss rate is .6% or less of online revenue

Sources: CyberSource, Merchant Risk Council, Businesswire



Managing e-Commerce Risk

Merchant Response to Internet Fraud

Fraud Detection Tools Frequently Used by Online Merchants

- Address Verification Service
- Card Verification Number
- Fraud Screens (in house & purchased)
- Negative & Positive Lists
- Order Velocity Monitoring
- IP Geo-location Information
- Automated Decision Order Screening
- Verified by Visa/MasterCard SecureCode

Average Number of Fraud Detection Tools Used

(by Merchant Size)



Merchant Annual Online Revenue

(in Millions of Dollars)

Source: CyberSource Online Fraud Report, 2007





Verified By Visa or MasterCardSecureCode

Suncoast.com: Shopping Cart - Microsoft Interpreter State	ernet Explorer provided by Inovant	
File Edit View Favorites Tools Help		
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OPSP Risk Management

	Risks	Protections
PayzPal	 Major phishing target Fraud from easy enrollment & anonymity Susceptibility to illicit use Adoption heavily dependent on eBay clients (~ 58% of dollars processed on eBay 2Q07) 	 100% protection against unauthorized payments transferred from sender's account Security Key for multi-factor authentication Sophisticated fraud models Buyer/Seller Protection Programs for eBay Spoof@paypal.com
Google Checkout	 No 'payments' experience Checkout relatively new Phishing target Concern about too much personal & financial data being used for marketing 	 Fraud protection – 100% refund if transaction reported within 60 days for consumer Privacy policy Payment Guarantee Policy for merchant
BillMe Later	 BML settles with merchant & bears credit & collections risk 	 Credit check authorization of buyer for each purchase Merchant quality evaluation before joining BML
евіне му валк му way	 Minimal Risks associated with traditional payment methods used to pay invoices offline 	 Maintains security features of existing online banking process Does not link directly to customer's online banking account No credit card payments so no risk of related fraud or charge backs Funding from bank account avoids NSF Buyer Protection



OPSP Dispute Resolution & Customer Support

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- Online dispute resolution/PayPal will mediate disputes
- If customer chargeback filed, PayPal freezes amount in seller's account until dispute resolved
- E-mail and phone customer support



- 'Dissatisfied customer form' sent to merchant
- Google mediates disputes, works with merchants on chargeback disputes
- Owns liability & reimburses merchants for chargebacks from unauthorized purchases



Requires merchants to post return & refund policies for customers
Prints 'How to dispute' information on back of customer invoices

- Offers dispute resolution process
- Help available via e-mail, chat line & toll-free number posted on website



Mitigating OPSP Risk

- Understand how OPSP process works
 - Is money debited from bank account or charged to credit card
- Consider Payment options
 - PayPal defaults to bank account
 - Credit card allows you to dispute charges & reverse if there is a problem
 - Disputes harder to resolve if money already taken from bank account
- Check seller's reputation
 - Opt for seller who sold at least 10 items & has high satisfaction rating
 - Read past customers' feedback about seller
- Fraudulent sellers may ask you to pay outside the system
 - To ignore regular online payment method & wire them money
 - To put money in a phony escrow system
 - Never deviate from regular payment process in this way

Source: LT Coffey, '10 Tips for savvy use of electronic payment systems.' MSNBC.com, April 4, 2007



Mitigating OPSP Risk – What You Can Do

- Ensure web page is secure at point of payment
 - 'https' not 'http,' 'closed' lock symbol
- Review site's Privacy Policy, Terms & Conditions
- Understand refund & shipping policies & disclosures
- Know who is collecting data before disclosing personal & financial information

A Internet

- > Keep records, check email, review monthly statements
- Report problems immediately & know where to complain
 - Retailer or company 'spoofed' or Online Payment Service Provider
 - Anti-Phishing Working Group
 - Internet Crime Complaint Center



Looking Forward

What's likely:

- As e-Commerce grows, number of payments made through online payment providers will grow too.
- Pace of growth will accelerate as today's 20-somethings and teenagers become tomorrow's primary consumer.
- Given the benefits to consumers and online retailers of payment choices, multiple service providers of online payments will remain, but it's likely only a few will dominate to meet different needs.
- Investments in risk management will be ongoing to ensure continued consumer confidence in the safety and security of e-Commerce and conducting business online.
- Financial institutions and non-bank service providers will continue to compete and form partnerships to offer online payments. Those forming partnerships around comparative strengths will be the most successful.
- Mobile commerce and payments are a logical extension or e-Commerce and payments. Leveraging the natural relationship of m- and e-Commerce will drive future innovation in payments.





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Appendix





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Characteristics of OPSPs

Company	Debit consumer checking account	Instant Credit	Deferred Billing & Payment	Pay thru Online Bill Pay	Delayed Shipping	One account multiple merchant purchases	Funds stored online in non-Bank account	Online Money Transfer (P2P)	Reload- able Debit Card	Physical or Virtual One-time DEBIT/ CREDIT card #	Multiple Payment Options
PayPal Stored Value	X					X	X	X			X
echarge ²	X	X				X	X				X
Bill Me Later		X	X								Χ
PayPal Pay Later		X	X								Χ
eBillme	X			X	X	X					
Secure Vault Payments	X			X	X	X					
Metafos	X			X	X	X					



Characteristics of OPSPs

Company	Debit consumer checking account	Instant Credit	Deferred Billing & Payment	Pay thru Online Bill Pay	Delayed Shipping	One account multiple merchant purchases	Funds stored online in non-Bank account	Online Money Transfer (P2P)	Reload- able Debit Card	Physical or Virtual One-time DEBIT/ CREDIT card #	Multiple Payment Options
GOOGLE CHECKOUT						X					X
Amazon Flexible Payments	X					X	X	X			X
iKobo	X							X	X		X
WESTERN UNION								X			X
PaidbyCash					X	X				X	
PayPal Virtual D/C	X									X	
ShopSafe (BoA)	Charges Credit card									X	



Other Players – Buyer Beware

Company	Business Model	Concerns
GreenZap (2005 – 2006)	 U.S. & international Send & receive money online via email. Fund via checking account, money order or personal check. PayPal imitator, was banned on e-Bay. 	 Issues with webcash rewards for referrals; misconstrued as free money. Complaints filed w/CA BBB; poor rating. Founder accused of fraud – past Internet ventures. Appears to be out of business – website access denied, phone number out of service
StormPay (2002)	 Functions only as auction site since problems in 2006. Send & receive payments 	 Storm Pay owns NetIBA email validation tool. Involved in autosurf pyramid/Ponzi scheme with 12DailyPro in 2005/2006.
e-gold, LTD. Incorporated in Nevis, West Indies (2001) P2P, C2B	 Facilitates payments in digital gold currency. Account holders buy/sell units of e-gold. Immediate settlement, finality of payment, no chargebacks. 	 Low barrier to entry, anonymity of purchase. Digital currency not covered by self-monitoring rules of BSA & U.S. Patriot Act. Indicted by DoJ in May, 2007 for money laundering, conspiracy, & operating unlicensed money transmitting business.
Neteller U.K. (1999) P2P, C2B	 Existing international bank structure to transfer funds. Virtual wallet account to load, withdraw, transfer funds. 	 Regulated by U.K. Financial Services Authority (FSA) as e-money issuer. Large percentage of business from online gambling, much of it until recently from U.S. customers.





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