

## Pricing Payment Services: The Customer's Perspective

Scott Schuh, November 3, 2016



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- The views expressed here are those of the presenter and do not necessarily represent the views of the Federal Reserve Bank of Boston or the Federal Reserve System.



## **Overview**



Bank Revenues from Deposits and Payments

Pricing of Consumer Deposit Accounts

Pricing of Payment Instruments

Payments Policy Issues

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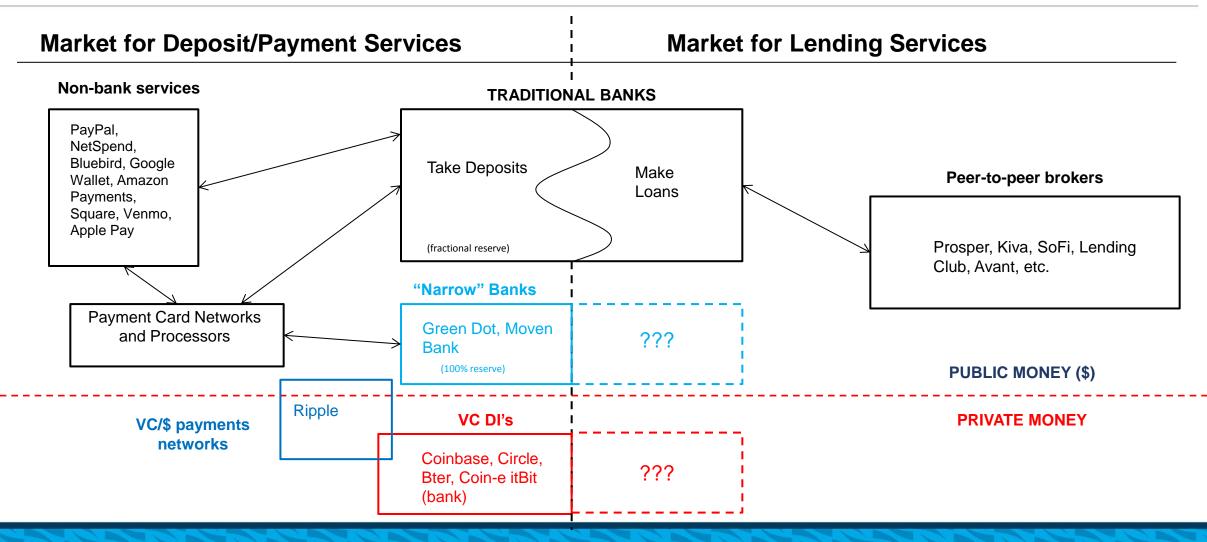
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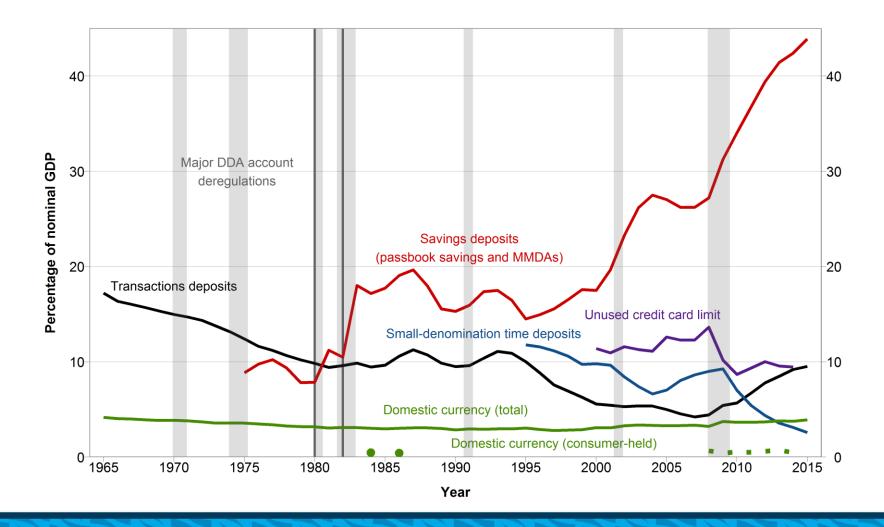
# INTRODUCTION AND MOTIVATION

## Traditional banking is at a challenging crossroad





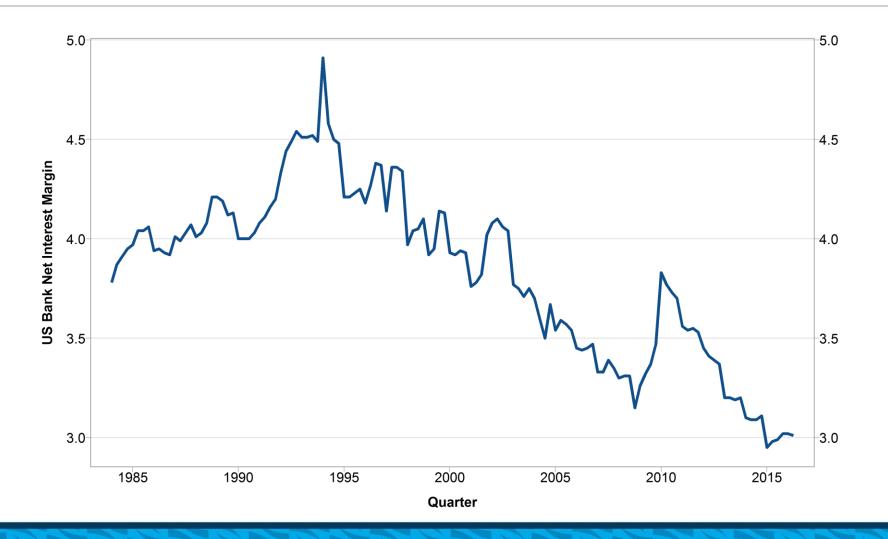
## Sources of money and credit for payments



Source: FRED

### Net interest margin has been falling...

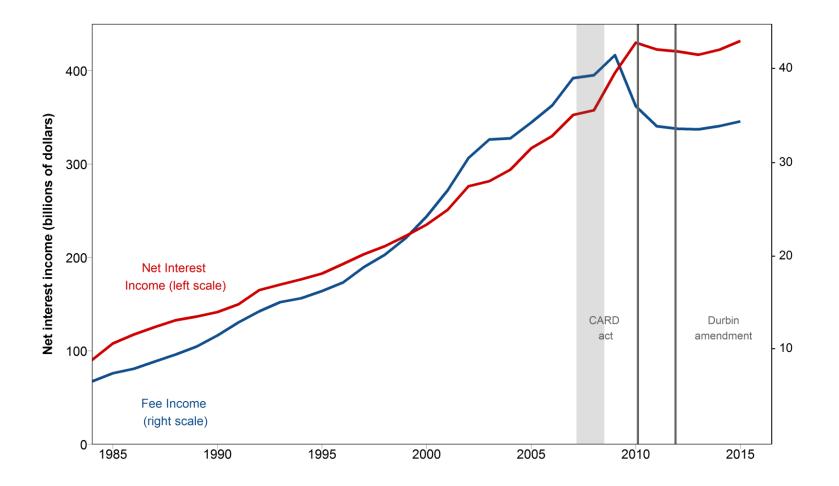




Source: FRED



### ...and deposit accounts fees dropped recently



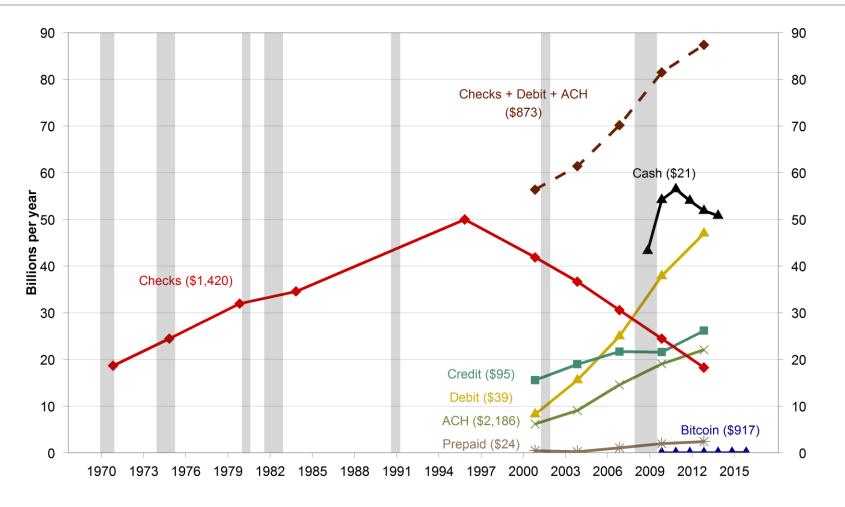
Source: Call Reports



# PAYMENTS TRANSFORMATION: Consumer view

### Transformation of U.S. Noncash Payments: From <u>checks</u> to electronics (#)





Source: Federal Reserve Payments Study and Survey of Consumer Payment Choice

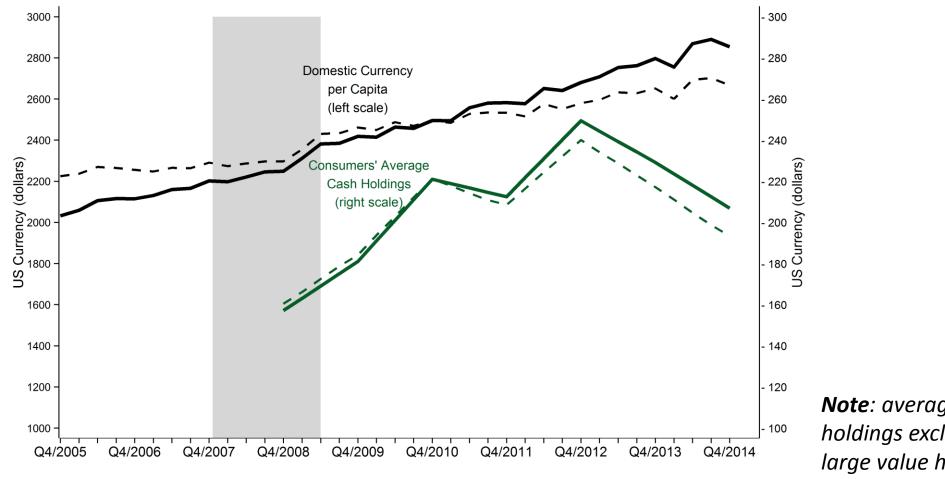
## Boston Fed consumer payment data



- Measuring consumers' total behavior with <u>nationally representative</u> samples
  - Survey of Consumer Payment Choice, SCPC (2008-2016)
    - Annual recall estimates of "typical month"
      - Adoption of deposit accounts and payment instruments
      - Use (# per month) of payment instruments by seven payment types
  - Diary of Consumer Payment Choice, DCPC (2012, 2015-2016)
    - Annual recording of estimates for three days in October (usually)
      - Use (# and \$) of payment instruments for all payment types
      - Types of payees and consumer expenditures
  - SCPC/DCPC + Equifax (2014-2016)
    - Credit bureau administrative data merged with SCPC and DCPC respondents

## Consumer holdings of cash are rising



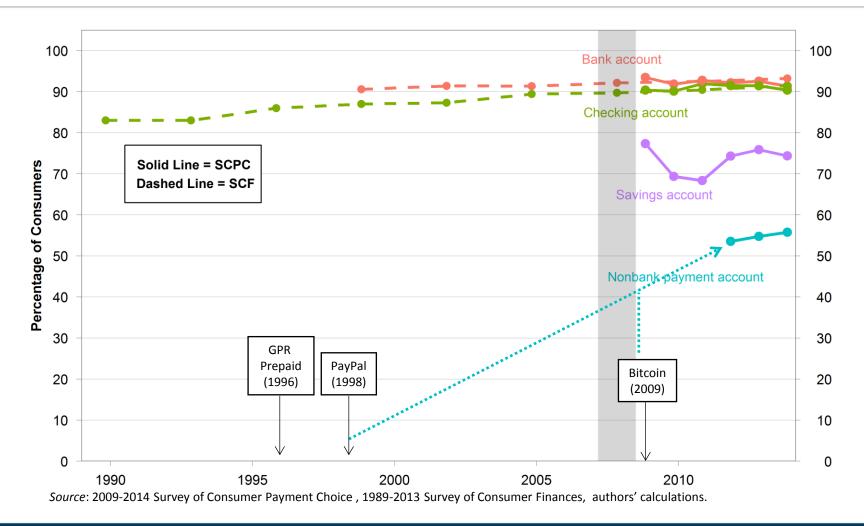


*Note*: average cash holdings exclude large value holdings.

Source: 2008-2014 Survey of Consumer Payment Choice, Haver analytics.

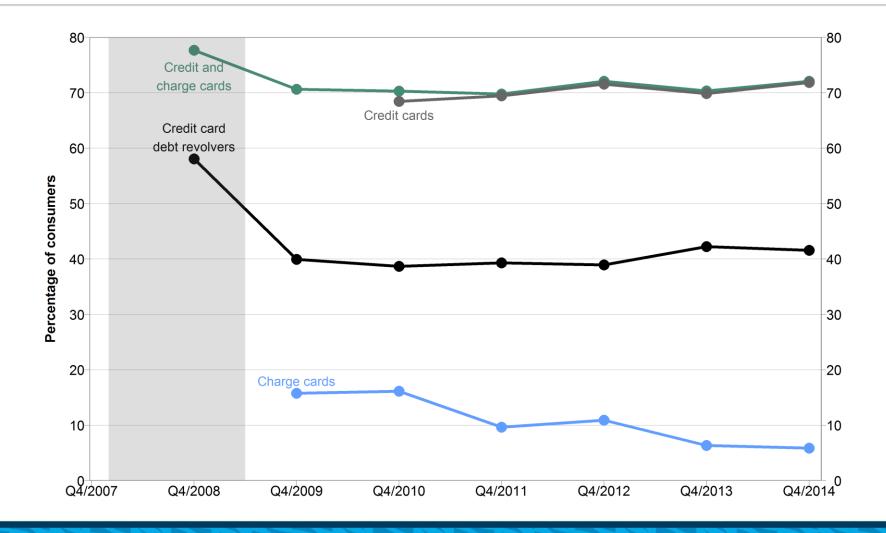


### Adoption of non-bank deposit accounts is rising



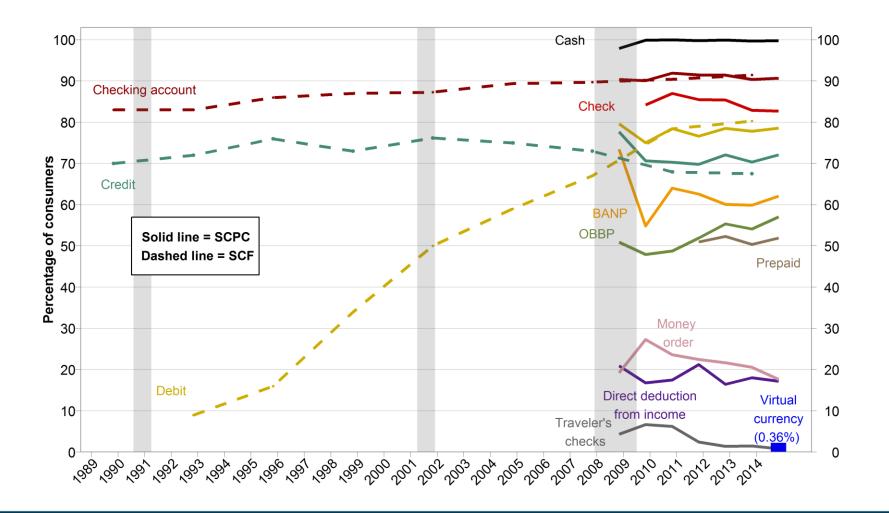


## Adoption of credit accounts is about flat





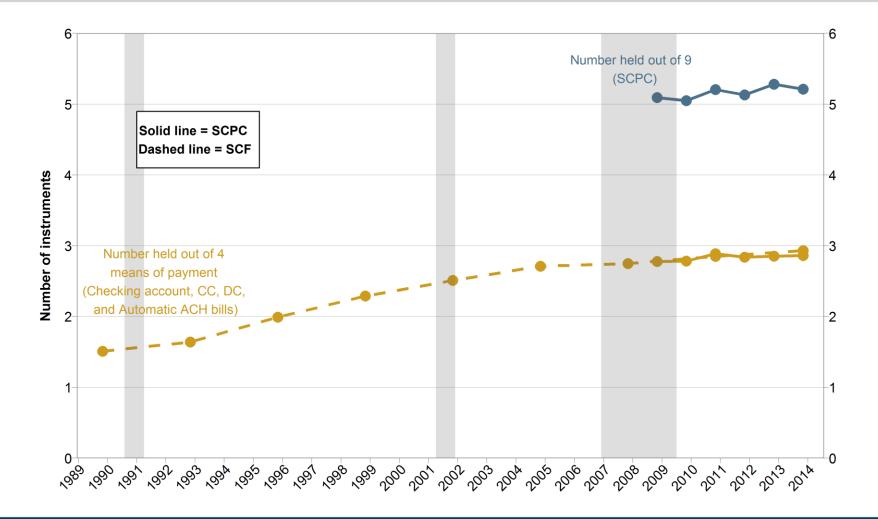
## Consumers adopted new payment instruments...



**Source:** Survey of Consumer Payment Choice and Survey of Consumer Finances



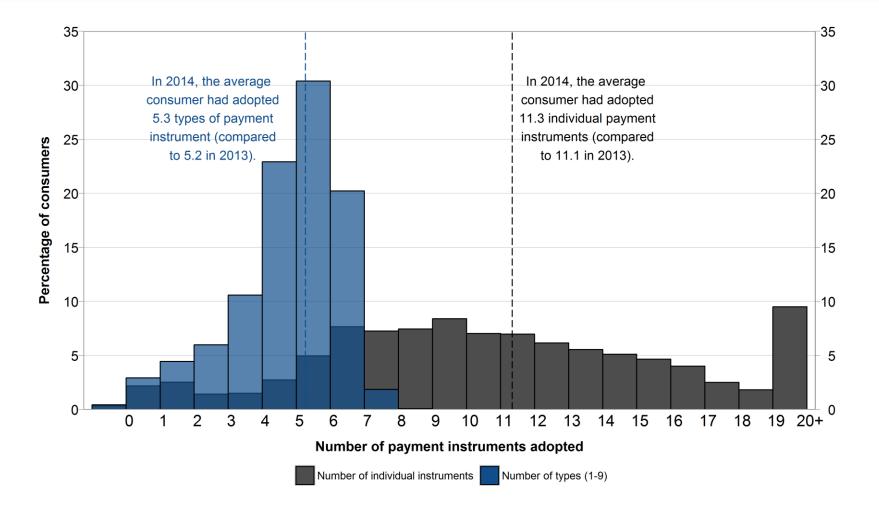
### ...and increased their "wallets" (avg. # of instruments)



**Source:** Survey of Consumer Payment Choice and Survey of Consumer Finances



## Wallet sizes vary widely (# of instruments/wallet)...



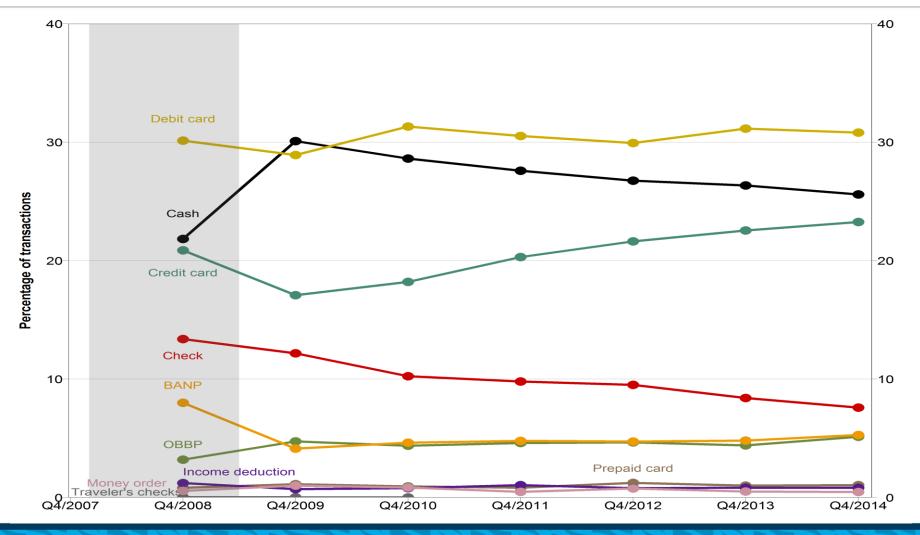


## ...and "what's in your wallet" is quite diverse

Number of Payment Instruments	Cash	Check	Traveler's check	Money order	Credit card	Debit Card	Prepaid card	OBBP	BANP	Percentage of Consumers
7	Х	Х			Х	Х	Х	Х	Х	14.9
6	Х	Х			Х	Х		Х	Х	12.1
6	Х	Х			Х	Х	Х		Х	6.0
5	Х	Х			Х	Х		Х		5.3
5	Х	Х			Х	Х			Х	4.8
All other combinations							56.9			



## Consumers mostly use debit, cash, and credit to pay

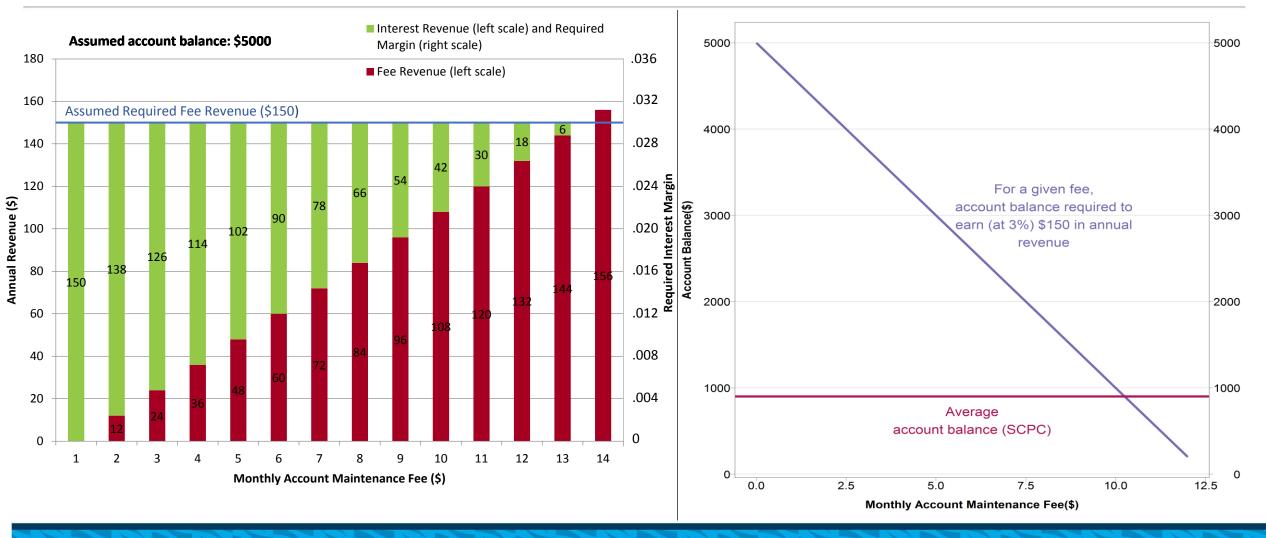




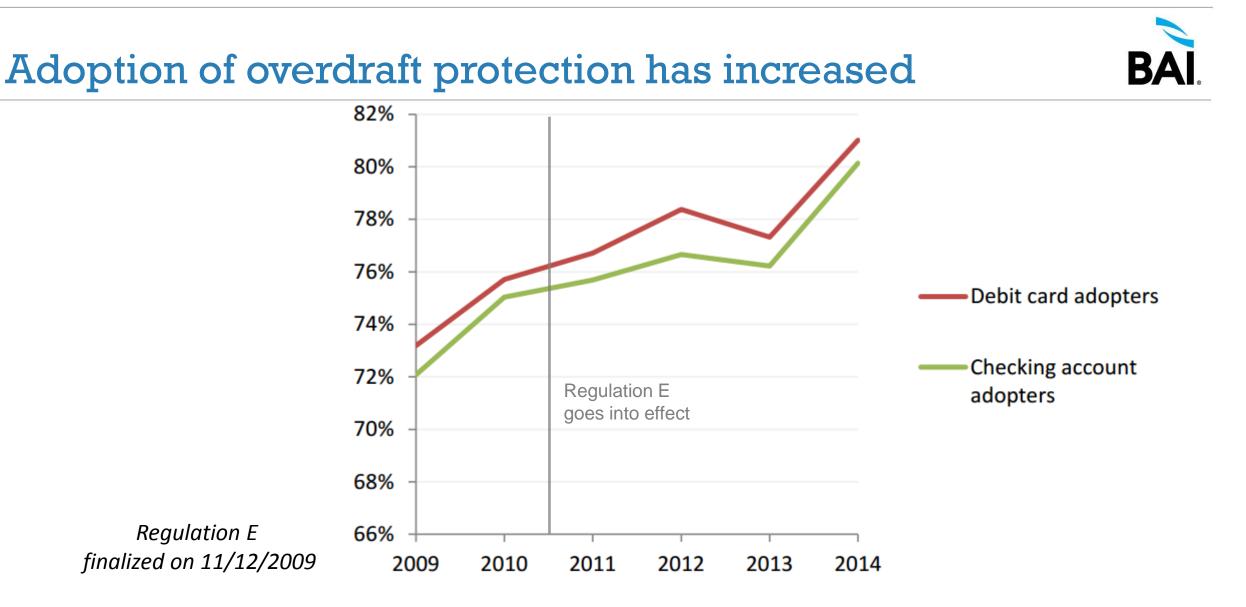
## DEPOSIT PRICING: Consumer view



## Basic pricing dilemma for consumer DDAs (0 profits)



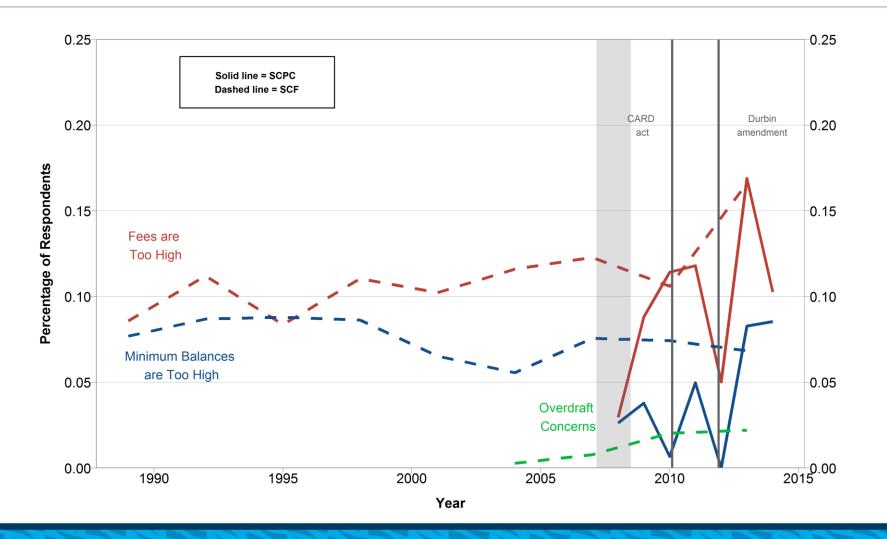
Source: Author's Calculations



Source: Greene and Luo (2015). "Consumers' Use of Overdraft Protection." Boston Fed Working Paper 15-8

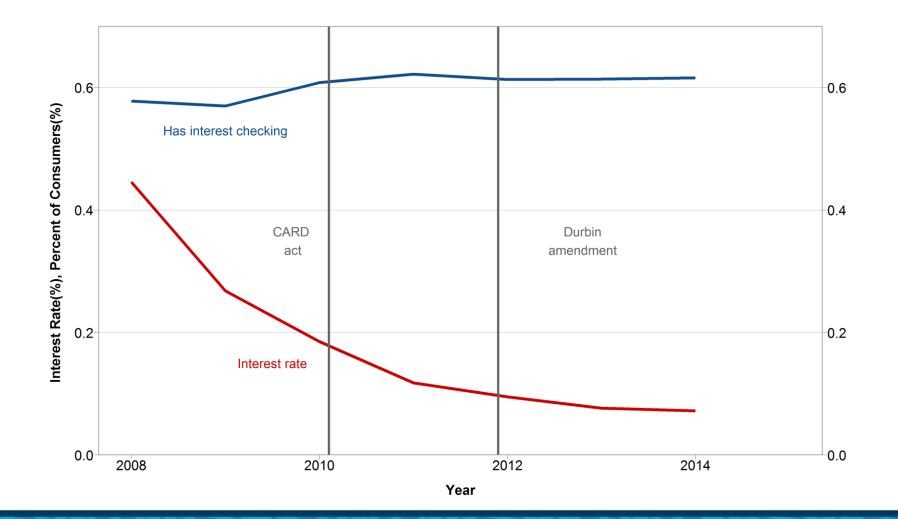
## High fees concern unbanked consumers





Source: Survey of Consumer Payment Choice and Survey of Consumer Finances

## More people have interest bearing checking accounts



**Source:** Survey of Consumer Payment Choice, RateWatch

BAI



## Comparison of bank v. nonbank account fees

	NetSpend pay-as-you-go	Green Dot Visa	Bank of America Core Checking
Monthly maintenance	\$0, or \$5.95-\$9.95 if not used for 90 days.	\$7.95, or waived for any billing cycle with \$1000 loaded or 30 qualifying purchases	\$12, or waived with regular direct deposits/minimum balance
Domestic cash withdrawal	Fees vary "in-network" \$2.50 per withdrawal at ATMs \$1.00 decline fee	None at MoneyPass ATMs \$2.50 at non MoneyPass ATMs \$2.50 at Teller	Free at BoA ATMs \$2.50 at non-BoA ATMs
Overdraft	\$15	\$0	\$35
Additional card/replacement card	\$9.95	\$4.95	\$5
Stop payment	\$10	Service unavailable	\$30
Balance inquiry	Free online or by text, \$0.50 by telephone	\$0.50	\$0
Transactions	\$1.00 per, for signature \$2.00 per, for PIN	\$0	\$0



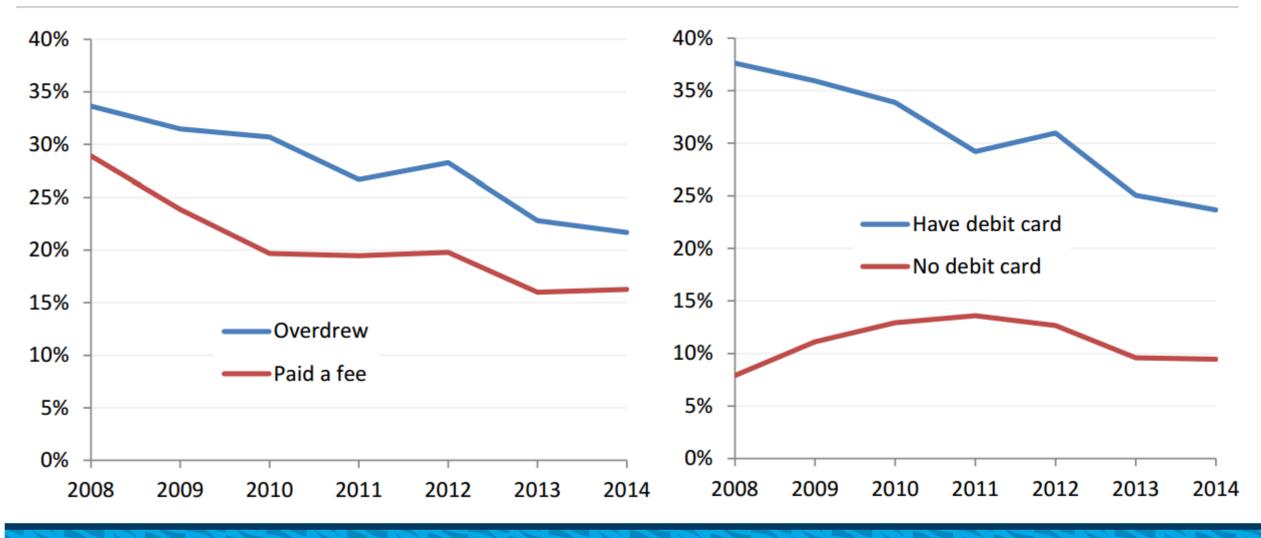
## PAYMENT PRICINC: Consumer view

## **Consumer ratings of payment characteristics**





## Unexpected fees (OD) declined after regulations

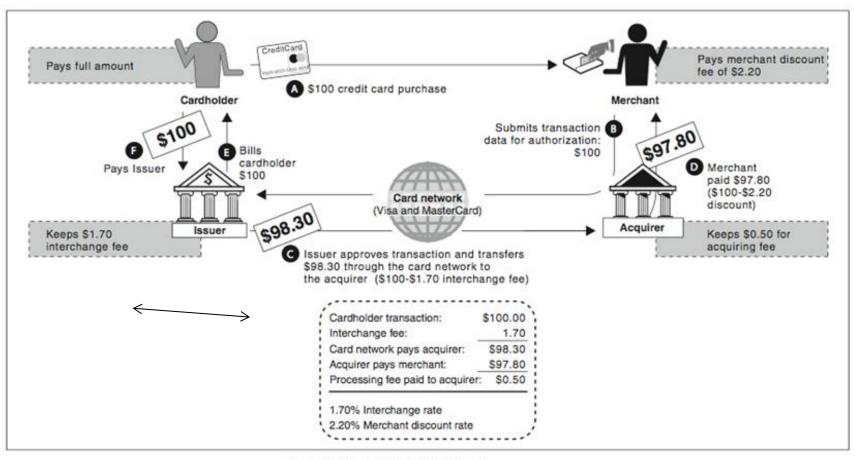


Source: Greene and Luo (2015). "Consumers' Use of Overdraft Protection." Boston Fed Working Paper 15-8

## BAI.

## Hidden/opaque fees occur in payment card networks

#### Figure 2: Transfer of Fees in a Credit Card Transaction



Sources: GAO (analysis); Art Explosion (images).



## Fees for speed >> costs (electronic A2A transfers)

	ACH* (A2A)		clearXchange	FedWire	UK FPS	Wester	n Union
Time for settlement	Within bank	Between banks	A2A within the five banks	A2A	A2A any banks	A2A bank-to- bank	bank-to- pickup
<1 day	\$0			\$25-\$40	<mark>\$0</mark> (future unknown)		
1 day		\$10					
3 days		\$3					\$2-\$30
5 days			\$0			\$5	



## Send \$200 to Mexico

Firm	Payment instrument	Transfer speed	Receiving method	Fee	Exchange rate margin (%)	Total cost (USD)
Wells Fargo	Bank account	Next day	Bank account or cash	3.00	2.22	7.44
Money Gram	Bank account	3-5 days	Cash	4.00	2.91	9.82
Western Union	Bank account	3-5 days	Bank account	2.99	3.49	9.98
Xoom	Bank account	2 days	Cash	4.99	2.96	10.92
Western Union	Cash	< 1 hour	Cash	8.00	2.01	12.02
Citibank	Bank account	2 days	Citibank account	0.00	12.70	25.40

Source: World Bank, July 28, 2016 https://remittanceprices.worldbank.org/en/corridor/United-States/Mexico



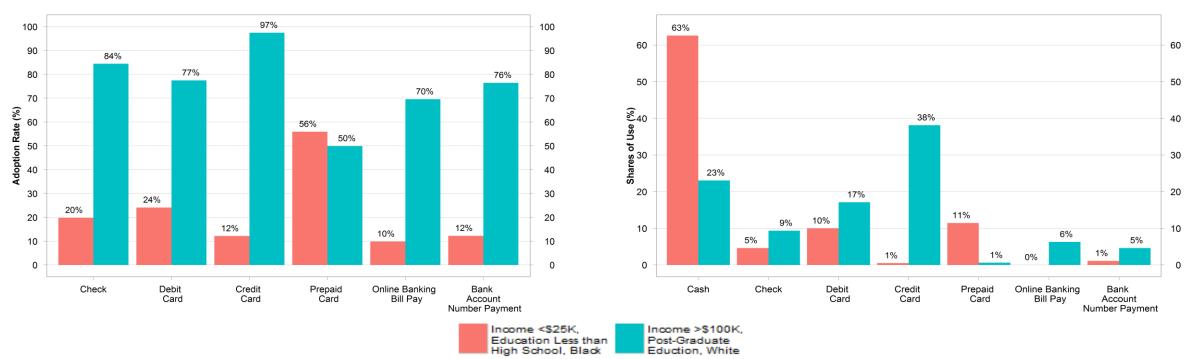
## DISTRIBUTIONAL IMPACT ON CONSUMERS

## **SCPC** Demographics

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Adoption and Use of Payment Instruments: low income, low education, black consumers versus high income, high education, white consumers (2009-2013 weighted average):

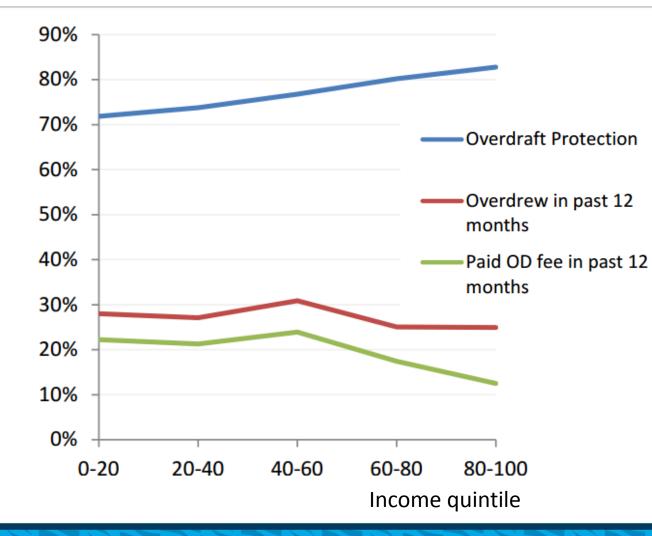


- Age, income, race, and education are consistent predictors of payment behavior
- First paper descriptive, second paper uses regression analysis
- Demographic effects are consistent across time, but less strongly so when using regressions which control for other attributes

Source: Stavins (2016). "The Effect of Demographics on Payment Behavior: Panel Data with Sample Selection." Boston Fed Working Paper 16-5 Stavins and Connolly (2015). "Payment Instrument Adoption and Use in the United States, 2009-2013, By Consumers' Demographic Characteristics." Boston Fed Working Paper 15-6



## Overdraft adoption and incidence by income quintile



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- \$34: median overdraft fee
- **\$14.7:** median debit card overdraft amount covered by bank
- **3 days**: median negative balance period
- Implied 17,000% APR
- Typical payday loan APR: 400%
- Typical credit card APR: 12% Source: CFPB, Federal Reserve Board of Governors

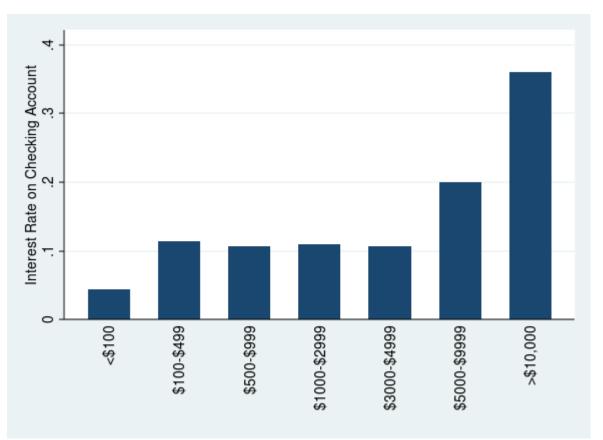
Source: Greene and Luo (2015). "Consumers' Use of Overdraft Protection." Boston Fed Working Paper 15-8

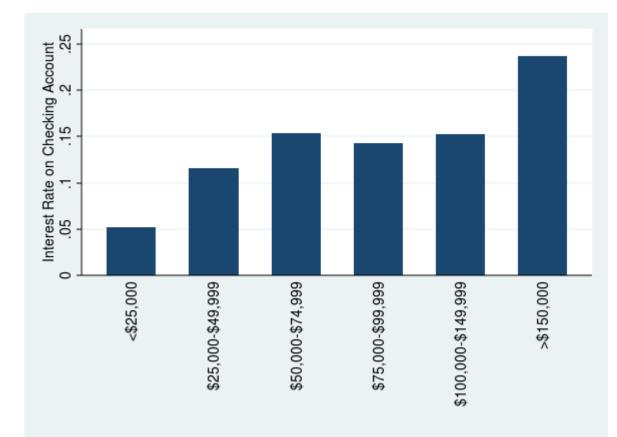
Bakker, Kelly, Leary and Nagypal (2014). "Data Point: Checking Account Overdraft." Consumer Financial Protection Bureau publication

## Checking interest rates increase with wealth & income



#### By checking account balance





#### By household income

## Credit card rewards transfers are regressive



	Net transfers per household (\$)					
	Low Income	High Income	Average			
Total	-83	361	0			
Cash users	-69	52	-50			
All credit card users	-162	1058	240			
Convenience users	331	1567	833			
Revolvers	-647	-63	-511			
Cash users and revolvers	-114	38	-89			

**Source:** Schuh, Shy and Stavins (2011). "Who Gains and Loses from Credit Card Payments? Theory and Calibrations". Boston Fed Working Paper 10-3.



## **IMPLICATIONS FOR BANKS**



## Payment card revenues are large and high margin

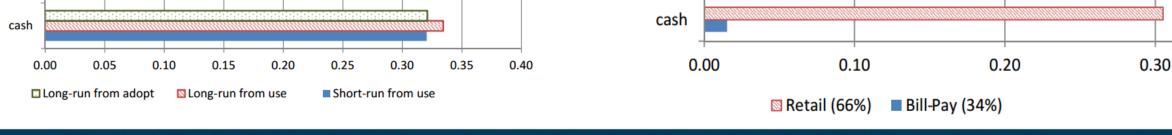
Instrument	Consumer Cost To Pay (\$)	Merchant Cost to Receive (% of sale)	Bank Revenue (\$ per year)
Cash	0 to 6 each for ATM fees	1/2	7½ billion
Check (personal)	< 1	1¼	?
Certified & cashier's checks, money orders, traveler's checks	0 to 8 each	1¼	?
Debit card	0 for card 0 to 50 for OD fees	< ¼ to 5 (varies by \$ paid)	Interchange = 15 billion OD fees = 13-32 billion
Credit/charge cards	0 to 100 for annual fees [-¾ to 30 percent for interest]	1½ to 3½	Interchange = 60 billion Interest = 25 billion Fees = 8 billion
Prepaid card	5/month	1½ to 3½	Interchange = $5\frac{1}{2}$ billion Fees = 5-10 billion
OBBP	0	0	0
BANP	0	0	0
ACH (between banks)	0 to 25 (varies by delivery speed)	0	1½ billion
FedWire	25 to 40	[\$17 to \$25]	1½ billion

**Source:** Calculated from various sources



## Policy challenges to bank pricing strategies

Year	Policy	Relevant Payment Instruments
2003	Check 21	Checks
2009	CARD act	Credit cards
2010	Durbin Amendment Regulation II DOJ v Visa and Mastercard Regulation E	Debit cards Debit cards Credit cards, Debit cards Debit cards
2012	Visa and Mastercard Surcharge Settlement	Credit cards, Debit cards
2014	IRS virtual currency ruling	Private virtual currency
2015	Federal Reserve Strategies for Improving the U.S. Payment System	Potentially all
2016	CFPB Prepaid card regulations	General purpose reloadable prepaid cards



By adoption/use and time horizon

By type of payment

### Simulated consumer response to debit card fee

Source: Koulayev, Rysman, Shuch and Stavins (2012). "Explaining Adoption and Use of Payment Instruments by U.S. Consumers". Boston Fed Working Paper 12-14

income deduction

bank acct deduct

online banking

prepaid card

credit card

check

income deduction

bank acct deduct

online banking

prepaid card

credit card

check

## Merchants steer payments w/discounts & surcharges



%

45

30

15

0

2012

2010

#### Australia United States % Debit Credit Cash Very large merchants Percent of... Discount Discount Minimum Discount Fee 45 Large merchants 1.9 Consumers 1.9 2.2 4.9 0.9 30 Very small 4.4 **Transactions** 5.0 6.7 12.9 2.7 merchants 15 Small merchants 0

Source: 2015 Diary of Consumer Payment Choice, Reserve Bank of Australia, 2012

2008

2006



## **Questions**?

For a copy of today's presentation please contact (Claire.M.Greene@bos.frb.org)

