Mismatch in the Labor Market: Measuring the Supply and Demand for Skilled Labor in New England

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Summary of findings
Some point to a current or future “shortage” of labor in New England arising from slower population growth, typically higher net out-migration, and an older workforce that will soon be retiring.

Others point to a potential “mismatch” between worker skill levels and the skills demanded by employers arising from structural changes in the economy as we shift away from manufacturing and towards more knowledge based industries.

Bottom line: we need not only a sufficient number of workers but also a workforce with the right mix of skills to meet the needs of the region’s economy.
Since 1990, the number of working-age adults in New England with any postsecondary education has been growing more slowly than in other regions of the country...

...particularly among “middle-skill” workers with only some college or an Associate’s degree.

What questions does this report address?

1. How has the **skill mix** of New England’s workforce compared to demand over the past several decades?

2. What are the **unique labor supply constraints** that New England will face in the future?

3. What role can **public policy** play in addressing the potential gaps in New England’s labor force during these uncertain times?
While the share of individuals with a bachelor’s degree has increased more rapidly in New England than elsewhere...

...yet the share individuals of individuals with some college or an Associate’s degree lags behind that of most other regions.

Since 1980, the premium employers are willing to pay college-educated workers relative to those with only a high school degree has been increasing.

Why has the demand for college-educated workers been rising?

- Employers in both the region and the nation are willing to pay a premium for skilled workers despite there being relatively more of them.

- This premium has been growing over time, indicating that the demand for such workers has outpaced their supply.

- Increasing demand for college-educated workers can result from:
  - Employment shifts across industries or occupations that use differing amounts of college-educated labor
  - Employment shifts within industries or occupations towards using more college-educated workers
Detailed occupations that employ a greater share of college-educated workers had higher vacancy rates in 2006 and 2009.

Vacancy rates versus share of workers with any college degree, New England
Detailed occupations with “critical” vacancy rates

Source: Vacancy rates are the author’s calculations based on vacancies reported by the Help Wanted Online Survey from the Conference Board and employment reported by the Bureau of Labor Statistics. The share of workers with any college degree are the author’s calculations using the 2005-2007 combined American Community Survey.
The working age population in New England will stagnate and even shrink over the next two decades while that of the nation will grow.

**Growth in the Number of Individuals Aged 25-64 Years**

<table>
<thead>
<tr>
<th></th>
<th>New England</th>
<th></th>
<th>United States</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Total</td>
<td>Foreign</td>
<td>Native</td>
<td>Total</td>
</tr>
<tr>
<td><strong>Population</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Percent change 2009-2019</td>
<td>2.2%</td>
<td>31.9%</td>
<td>-4.0%</td>
<td>11.3%</td>
</tr>
<tr>
<td>Percent change 2019-2029</td>
<td>-3.1%</td>
<td>24.0%</td>
<td>-10.8%</td>
<td>9.1%</td>
</tr>
<tr>
<td><strong>Labor Force</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Percent change 2009-2019</td>
<td>0.9%</td>
<td>27.6%</td>
<td>-6.8%</td>
<td>10.1%</td>
</tr>
<tr>
<td>Percent change 2019-2029</td>
<td>-3.5%</td>
<td>25.6%</td>
<td>-9.7%</td>
<td>9.2%</td>
</tr>
</tbody>
</table>
The composition of the region’s labor force will shift to include a greater share of minority and immigrant populations.

Current and Projected Racial/Ethnic Composition of the Labor Force

New England

- White: 5.2%
- African-American: 3.8%
- Hispanic: 7.9%
- Asian: 7.0%
- Other: 0.4%

United States

- White: 67.8%
- African-American: 14.2%
- Hispanic: 11.3%
- Asian: 5.0%
- Other: 1.7%

2009

- New England: 83.0%
- United States: 67.8%

2029

- New England: 64.6%
- United States: 49.4%
The changing composition of the population will slow the pace of educational attainment but this will be ameliorated somewhat by individuals receiving additional training over their lifetimes.

### Educational Attainment of Individuals Aged 25-64 Years

<table>
<thead>
<tr>
<th></th>
<th>Less than high school</th>
<th>High school graduate</th>
<th>Some college</th>
<th>Associate’s degree</th>
<th>Bachelor’s degree</th>
<th>Advanced degree</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>New England</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Actual 2009</td>
<td>9.0%</td>
<td>27.7%</td>
<td>17.5%</td>
<td>8.6%</td>
<td>22.4%</td>
<td>14.8%</td>
</tr>
<tr>
<td>Lower bound 2029</td>
<td>9.9%</td>
<td>26.5%</td>
<td>18.0%</td>
<td>7.6%</td>
<td>24.9%</td>
<td>13.2%</td>
</tr>
<tr>
<td>Upper bound 2029</td>
<td>9.1%</td>
<td>25.4%</td>
<td>18.2%</td>
<td>7.7%</td>
<td>24.4%</td>
<td>15.2%</td>
</tr>
<tr>
<td><strong>United States</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Actual 2009</td>
<td>13.2%</td>
<td>28.5%</td>
<td>20.9%</td>
<td>8.3%</td>
<td>18.7%</td>
<td>10.4%</td>
</tr>
<tr>
<td>Lower bound 2029</td>
<td>16.3%</td>
<td>27.1%</td>
<td>20.6%</td>
<td>7.9%</td>
<td>19.6%</td>
<td>8.5%</td>
</tr>
<tr>
<td>Upper bound 2029</td>
<td>15.3%</td>
<td>26.2%</td>
<td>21.0%</td>
<td>7.8%</td>
<td>19.8%</td>
<td>10.0%</td>
</tr>
</tbody>
</table>
Labor demand in New England is projected to shift towards high-skill workers and remain relatively constant for middle-skill workers.

Distribution of Labor Demand by Educational Attainment

**New England**

- **“Low skill”**
  - 2006 = 38%
  - 2018 = 37%

- **“Middle skill”**
  - 2006 = 33%
  - 2018 = 33%

- **“High skill”**
  - 2006 = 29%
  - 2018 = 30%

**United States**

- **“Low skill”**
  - 2006 = 41%
  - 2018 = 40%

- **“Middle skill”**
  - 2006 = 33%
  - 2018 = 33%

- **“High skill”**
  - 2006 = 26%
  - 2018 = 27%
The number of workers is likely to fall short of demand and this imbalance will not be distributed evenly across skill levels.
Increasing educational attainment, greater in-migration, and higher labor force participation are not likely to meet projected demand.
The labor mismatch in the middle of the labor market is projected to be greater in New England versus the nation.
We cannot rely on market forces alone.

- Workers in the middle of the skills distribution have fewer resources to invest in training and are less mobile than those at the top.

- Private sector training investments by firms are often limited due to a variety of market failures—particularly for middle-skill workers.

- The demand for middle-skill jobs that require manual or non-routine cognitive tasks is not likely to be met through additional automation or outsourcing on the part of firms.

- Even if high-skill workers are able to perform jobs that require less education, it is unlikely that they would choose to do so unless there were no other options.
In addition to ongoing efforts to expand traditional four-year baccalaureate attainment, specific education and training policies that target growing categories of middle-skill jobs is warranted.

- Yet the region’s higher education system seems skewed toward private institutions that produce bachelor degree holders.

- At the same time the role of community colleges has expanded from providing relatively easy access to college coursework to providing a range of job skills training and other programs that serve the educational needs of the local community.

- Although college enrollment has been increasing, college completion rates have not—particularly at two-year institutions that serve middle-skill workers.
The New England states typically invest less in their public institutions compared to the national average.

### Appropriations, FY 2007

<table>
<thead>
<tr>
<th></th>
<th>Per Capita</th>
<th></th>
<th>Per Full-Time Enrollment</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Amount</td>
<td>Rank</td>
<td>Amount</td>
<td>Rank</td>
</tr>
<tr>
<td>Connecticut</td>
<td>$252</td>
<td>23</td>
<td>$10,079</td>
<td>4</td>
</tr>
<tr>
<td>Maine</td>
<td>$196</td>
<td>38</td>
<td>$6,406</td>
<td>28</td>
</tr>
<tr>
<td>Massachusetts</td>
<td>$155</td>
<td>46</td>
<td>$8,666</td>
<td>6</td>
</tr>
<tr>
<td>New Hampshire</td>
<td>$94</td>
<td>50</td>
<td>$3,370</td>
<td>49</td>
</tr>
<tr>
<td>Rhode Island</td>
<td>$173</td>
<td>45</td>
<td>$6,548</td>
<td>26</td>
</tr>
<tr>
<td>Vermont</td>
<td>$137</td>
<td>49</td>
<td>$3,031</td>
<td>50</td>
</tr>
<tr>
<td>United States</td>
<td>$242</td>
<td></td>
<td>$6,773</td>
<td></td>
</tr>
</tbody>
</table>

While New England’s four-year institutions are highly competitive relative to the nation, the completion rates at community colleges are below the national average in four of the six states.

### Degree Completion Rates, 2006-2008

<table>
<thead>
<tr>
<th>State</th>
<th>Two-year public</th>
<th>Four-year public</th>
<th>Four-year private</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Rate</td>
<td>Rank</td>
<td>Rate</td>
</tr>
<tr>
<td>Connecticut</td>
<td>11%</td>
<td>46</td>
<td>55%</td>
</tr>
<tr>
<td>Maine</td>
<td>29%</td>
<td>14</td>
<td>48%</td>
</tr>
<tr>
<td>Massachusetts</td>
<td>17%</td>
<td>32</td>
<td>54%</td>
</tr>
<tr>
<td>New Hampshire</td>
<td>26%</td>
<td>17</td>
<td>64%</td>
</tr>
<tr>
<td>Rhode Island</td>
<td>10%</td>
<td>48</td>
<td>54%</td>
</tr>
<tr>
<td>Vermont</td>
<td>15%</td>
<td>38</td>
<td>59%</td>
</tr>
<tr>
<td>United States</td>
<td>22%</td>
<td></td>
<td>53%</td>
</tr>
</tbody>
</table>

Increasing postsecondary education and training for middle-skill workers would require overcoming a number of challenges.

- Future gaps stem from changes in the composition of the labor force towards greater shares of immigrant and minority populations. Further gains in educational attainment among these traditionally disadvantaged groups would require significant investment in financial aid.

- In addition to financial assistance, community college students often face greater challenges to completion than those attending four-year institutions. Programs in other states have shown that offering remedial courses, stipends, child care, and transportation during periods of study can boost completion rates.

- “Middle-skill” jobs often require specific skill sets rather than general knowledge. Greater communication between firms that hire “middle-skill” workers and the institutions that educate them could better align training curriculum with employer needs.