



Conference Speaker, Moderator, and Panelist Biographies
Covering the Uninsured: Costs, Benefits, and Policy Alternatives for New England
December 5, 2006

Cathy E. Minehan

President and Chief Executive Officer, Federal Reserve Bank of Boston

Cathy E. Minehan is President and Chief Executive Officer of the Federal Reserve Bank of Boston. As one of the nation's central bankers, she contributes to policy decisions that promote the safety and soundness of the U.S. financial system and the health of the nation's economy. She currently chairs the Conference of Presidents of the Federal Reserve Banks. She is an expert in payment systems and serves on the Payment System Policy Advisory Committee, which considers issues related to systemic risk in national and international payment systems.

President Minehan also focuses her energies on areas of structural economic development within New England, including community development, public education, and training. She is a member of the board of directors of the Boston Private Industry Council, which has responsibility for school-to-career, welfare-to-work, and career center programs and policy input. Ms. Minehan also serves on the boards of many civic, professional, and educational organizations, including the United Way of Massachusetts Bay, Massachusetts General Hospital, the Massachusetts Business Roundtable, Jobs for Massachusetts, The New England Council, the Boston Economic Club, the University of Rochester and the Carroll School of Management at Boston College.

Ms. Minehan began her career with the Federal Reserve in New York following her graduation from the University of Rochester and holds an M.B.A. from New York University. Named New Englander of the Year in 2002 by the New England Council, she is the recipient of numerous leadership awards and honorary degrees, including the 2006 Pinnacle Award for Lifetime Achievement from the Greater Boston Chamber of Commerce.

————— **Session I** —————

Katherine Swartz

Professor of Health Policy and Management, Harvard School of Public Health

Katherine Swartz is Professor of Health Policy and Management at the Harvard School of Public Health. Dr. Swartz was a senior research associate at the Urban Institute in Washington, D.C. for 10 years before joining the faculty at the School of Public Health. From September 2000 through June 2001, she was a visiting scholar at the Russell Sage Foundation in New York.

Her current research interests focus on the population without health insurance and efforts to increase access to health care coverage; reasons for and ways to control episodes of care that involve extremely high expenditures; and how to pay for expanded health insurance coverage.

Since November 1995, Dr. Swartz has been the editor of *Inquiry*, a journal that focuses on health care organization, provision and financing. Dr. Swartz's new book, *Reinsuring Health: Why More Middle-Class People Are Uninsured and What Government Can Do*, was published in June of 2006. The book's proposal for government-sponsored reinsurance for people with very high expenditures is being discussed in a number of states as a policy option for expanding insurance coverage.

Dr. Swartz was the 1991 recipient of the David Kershaw Award from the Association for Public Policy Analysis and Management for research done before the age of 40 that has had a significant impact on public policy.

Lynn E. Browne

Executive Vice President and Policy Advisor, Federal Reserve Bank of Boston

Lynn Browne is Executive Vice President and Economic Advisor at the Federal Reserve Bank of Boston. She is responsible for the Bank's regional and community outreach as well as its public information activities and employee communications.

An economist, Dr. Browne was the Bank's Director of Research from 1993 to 2001 and oversaw the Bank's scholarly research and monetary policy analysis. Her personal research has emphasized developments in New England. Dr. Browne earned a bachelor's degree in economics from the University of Western Ontario (Canada) and received her doctorate in economics from the Massachusetts Institute of Technology.

————— Session II —————

M. Beatrice Grause

President and Chief Executive Officer, Vermont Association of Hospitals and Health Systems

Bea Grause became President of the Vermont Association of Hospitals and Health Systems in November of 2001. Prior to assuming this position, Ms. Grause worked in a variety of health care positions in Washington, D.C., including as professional staff to former Congressman Norman Mineta and former Representative Joseph Kennedy II. She spent five years as senior director for federal affairs for the Massachusetts Hospital Association and the Tennessee Hospital Association. In 1997 Ms. Grause was recruited to the Washington office of the Boston-based law firm, Foley Hoag LLP, where her practice focused on Medicare legislative and regulatory issues.

Since coming to Vermont, Ms. Grause's has focused on helping Vermont hospitals lead system-wide changes. Vermont hospitals recently became the first in the nation to join the Institute for Healthcare



Improvement as an association of hospitals. The association is leading efforts on many other health care reform fronts, such as health information technology, cost containment, payment reform, and workforce development. Ms. Grause received her J.D. in 1991 from Santa Clara University School of Law and her B.S.N. from Boston College in 1979.

Erin Hoeflinger

President, Anthem Blue Cross and Blue Shield of Maine

Erin Hoeflinger was named President of Anthem Blue Cross and Blue Shield of Maine in December of 2004. Erin joined Anthem Prescription Management in 1995, where she held positions of increasing responsibility, including executive director of mail service pharmacy and executive director of client relations and operations. She was promoted to vice president of operations and health care management for the entire Maine market in 2000, then to vice president of sales in January of 2004.

Anthem Blue Cross and Blue Shield is Maine's largest health insurer and one of its major employers: 1,100 people work at five facilities around the state, including its South Portland headquarters. The company provides health insurance coverage to over 400,000 people throughout Maine and represents more than 62,000 small businesses. In 2005, the company paid more than \$860 million in claims to Maine's hospitals, doctors, and other providers. Anthem Blue Cross and Blue Shield also offers DirigoChoice health care coverage, part of the state's Dirigo Health initiative.

Ms. Hoeflinger is active in local Maine organizations promoting good health, economic development, and managerial skills. She is currently a board member of HealthInfoNet, the Maine State Chamber, Maine & Company, and United Way of Greater Portland as well as chair of the Maine Association of Health Plans. She served as chair of the Heart Ball for the American Heart Association and chaired the Make-A-Wish Foundation's Fantasy Auction.

John Holahan

Director, Health Policy Center, Urban Institute

John Holahan is Director of the Health Policy Research Center at the Urban Institute. He has authored several publications on the impact of public policy and market forces on the health sector, with a particular focus on effects on low-income populations. These include analyses of the recent growth in Medicaid expenditures, variations across states in Medicaid expenditures, and the implications of block grants and expenditure cap proposals on states.

Mr. Holahan has also published research on the effects of expanding Medicaid on the number of uninsured and the cost to federal and state governments. He directs the health policy component of the Assessing the New Federalism project, which has produced several reports on health policy for low-income populations. Other research interests include health system reform, changes in health insurance coverage, and managed care payment arrangements.



Jon Kingsdale

Executive Director, Commonwealth Health Insurance Connector Authority

Jon Kingsdale is Executive Director of the Commonwealth Health Insurance Connector Authority, an independent authority established under Massachusetts' landmark health reform legislation of 2006 to promote coverage of the uninsured. Dr. Kingsdale works closely with a representative board of directors to develop key elements of the health care financing policy in Massachusetts, develop and implement new programs, and build a capable organization.

As a senior executive at the Tufts Health Plans for almost 20 years, Dr. Kingsdale was responsible for strategic planning, product development, public affairs, and government relations. As a senior vice president, he led major product initiatives including the development of various new HMO benefits, New England's largest Medicare+Choice HMO, and consumer-driven health plans. He joined Tufts Health Plan in 1986 after 10 years in health care financing and management. Dr. Kingsdale's other work experiences include executive roles in strategic planning and reimbursement at Blue Cross Blue Shield of Massachusetts, research on hospital finances at the Harvard School of Public Health, policy issues consulting in Washington, D.C., and reporting for Forbes Magazine.

Dr. Kingsdale received a doctorate in economic history from the University of Michigan and a B.A. in history from the University of Pennsylvania. He has taught at the Harvard School of Public Health and the Boston University School of Public Health and currently teaches at the Tufts University School of Medicine.

John McDonough

Executive Director, Health Care for All

John McDonough has been Executive Director of Health Care for All, Massachusetts' leading consumer health advocacy organization, since May of 2003. From 1998 through 2003, he was an associate professor at the Heller School of Brandeis University and a senior associate at its Schneider Institute for Health Policy. From 1985 to 1997, Dr. McDonough served as a member of the Massachusetts House of Representatives, where he co-chaired the Joint Committee on Health Care. In 1996, he led the successful campaign for passage of health access legislation to cover uninsured children, legislation which served as a model for the federal Children's Health Insurance Program.

He currently teaches at the Harvard School of Public Health. His articles have appeared in the *New England Journal of Medicine*, *Health Affairs*, and other journals. He has written two books, *Experiencing Politics: A Legislator's Stories of Government and Health Care* in 2000, and *Interests, Ideas, and Deregulation: The Fate of Hospital Rate Setting* in 1997.

Dr. McDonough received a doctorate in public health from the School of Public Health at the University of Michigan in 1996 and a master's in public administration from the John F. Kennedy School of Government at Harvard in 1990.



Joe Quinn, Director

State Health Care Policy, Wal-Mart Stores, Inc.

Joe Quinn is Director of State Healthcare Policy for Wal-Mart Stores, Inc. Wal-Mart is the largest employer in the United States with more than one million people covered on its health plans. As a director at Wal-Mart, Mr. Quinn is involved in the national effort to make health benefits as affordable and accessible as possible to the company's 1.3 million associates in the United States. Wal-Mart will spend \$4.8 billion on all benefits for associates in the current fiscal year. Quinn works jointly with the Wal-Mart benefits design team and the public affairs group. Mr. Quinn has been part of the Wal-Mart team managing its innovative generic drug program.

Prior to joining Wal-Mart team in 2006 Mr. Quinn was Director of Policy for Arkansas Governor Mike Huckabee. He was responsible for the development of the Healthy Arkansas Initiative that became Healthy America when Governor Huckabee was elected Chairman of the National Governors Association. Mr. Quinn was also instrumental in the development of the nationally-acclaimed ARKids First program that reduced the number of uninsured Arkansas children by half. Prior to serving Governor Huckabee, Mr. Quinn was Director of Communications for the Arkansas Department of Human Services. Before entering public service he was an award winning television anchor and reporter for the CBS television affiliate in Little Rock, Arkansas.

Tess Stack Kuenning

Executive Director, Bi-State Primary Care Association

Tess Stack Kuenning is the Executive Director of Bi-State Primary Care Association, a non-profit membership organization dedicated to promoting primary health care services in medically underserved communities of New Hampshire and Vermont. Headquartered in Concord, New Hampshire, and Montpelier, Vermont, Bi-State represents community-based health organizations providing and supporting primary care services to citizens across the two states.

Prior to her employment with Bi-State, Ms. Kuenning worked for the U.S. Department of Health and Human Services in Boston, Massachusetts at the U.S. Public Health Service. There, Ms. Kuenning was the principal public health advisor throughout New England for public health program planning and development, technical assistance, grants monitoring, program evaluation, and program management for federally funded programs. This included state cooperative agreements, regional and state primary care associations, migrant and community health centers, health care for the homeless, and HIV early intervention programs.

Ms. Kuenning received her B.A. in nursing from the University of Wisconsin – Oshkosh, and her master's in community health and clinical nurse specialist degree in maternal and child health from the University of Wisconsin – Milwaukee. She has worked as a clinician in both hospital tertiary and community primary care and public health nursing.



John J. Thyng Jr.

Campaign Director, New Hampshire for Health Care

John Thyng is the Campaign Director of New Hampshire for Health Care, a project of the Service Employees International Union (SEIU). Since 2002, Mr. Thyng has worked to build New Hampshire for Health Care by creating a coalition of small business owners, health care workers, union members, and over 60,000 Health Care Voters who are committed to expanding access to quality affordable health care.

New Hampshire for Health Care sponsored the Health Care for New Hampshire Resolution passed in over 120 cities and towns throughout the Granite State and worked to ensure that health care was the number one issue among voters in New Hampshire's 2004 presidential primary. Since then, the group has focused on legislative efforts, working closely with hundreds of small business owners in spearheading the drive to return the New Hampshire small group health insurance market to modified community ratings after experimenting with liberalized rating rules.

Nancy Turnbull

President, Blue Cross Blue Shield of Massachusetts Foundation

Nancy Turnbull is President of the Blue Cross Blue Shield of Massachusetts Foundation. Before joining the foundation, Ms. Turnbull was the director of educational programs and a member of the faculty in the Department of Health Policy and Management at the Harvard School of Public Health. She was also the executive director of the Massachusetts Medicaid Policy Institute.

Before her foray into academia, Ms. Turnbull worked for almost 10 years for the Massachusetts Division of Insurance, where she was first Deputy Commissioner and Deputy Commissioner for Health Policy. In 1995, Nancy served as Acting Chief Executive Officer of Neighborhood Health Plan and Neighborhood Health Plan of Rhode Island, two HMOs founded by community health centers.

She is a lecturer in health policy and the director of educational programs in the health policy and management department at the Harvard School of Public Health. Her research interests include health insurance regulation, health care access, consumer participation in managed care plans, and international applications of managed care. She is also on the adjunct faculty of the Simmons College graduate program in health care administration.

Ms. Turnbull is on the board of a number of state health policy organizations, including Massachusetts Health Quality Partners, the Massachusetts Health Policy Forum, the Catastrophic Illness in Children Relief Fund Commission, and the Blue Cross Blue Shield Foundation. She also serves as a consumer member on the Member Appeals Committee at Harvard Pilgrim Health Care.



Luncheon Session

Paul M. Connolly

Chief Operating Officer, Federal Reserve Bank of Boston

Paul Connolly is First Vice President and Chief Operating Officer at the Federal Reserve Bank of Boston. As the Bank's second-in-command he has responsibility for the Bank's financial services, information technology, human resources, and support and administrative activities.

For four years ending in 1998 Mr. Connolly served as national Retail Payments Product Director, a position with responsibility for the check, Automated Clearing House, and other retail payments activities at all Reserve Banks. From 1998 through the early part of 2000 he had responsibility for preparing the Reserve Banks' financial services and other systems for the "Y2K" event. Currently he serves on the Federal Reserve Financial Services Policy Committee, and has national responsibility for the Federal Reserve's financial management systems.

In his 31 years with the Federal Reserve Bank, Mr. Connolly has served in a number of positions in the data processing, payments, planning, and economic research functions. Mr. Connolly received a bachelor's degree from Boston College and an M.B.A. from the Harvard Business School.

James Mongan

President and Chief Executive Officer, Partners HealthCare

James Mongan is President and Chief Executive Officer of Partners HealthCare, a position he assumed in January of 2003. He is also Professor of Health Care Policy and Professor of Social Medicine at Harvard Medical School.

From 1996 to 2002, Dr. Mongan served as President of Massachusetts General Hospital (MGH), the largest and oldest teaching affiliate of Harvard Medical School. Before his tenure at MGH, Dr. Mongan served 15 years as the executive director of the Truman Medical Center in Kansas City and as the dean of the University of Missouri – Kansas City School of Medicine. Prior to that, he spent 11 years in Washington D.C. There he served as a staff member of the United States Senate Committee on Finance for seven years, working on Medicare and Medicaid legislation. He also served in the Carter Administration as Deputy Assistant Secretary for Health and then at the White House as Associate Director of the Domestic Policy Staff.

Dr. Mongan is a member of the Institute of Medicine of the National Academy of Sciences. He chairs the Commonwealth Fund Health Care Reform Program Advisory Committee. He has served on the boards of trustees of the American Hospital Association and the Kaiser Family Foundation and was a member of the Prospective Payment Assessment Commission of the U.S. Congress.

Dr. Mongan received his undergraduate education at the University of California, Berkeley and Stanford University, and his medical degree from Stanford University Medical School.



Session III

Patricia Leddy

Chief of Staff, Rhode Island Department of Mental Health, Retardation, & Hospitals

Patricia Leddy is currently Chief of Staff for the Rhode Island Department of Mental Health, Retardation, and Hospitals. Previously, she was the director of the Center for Child & Family Health in the Rhode Island Department of Human Services, which administers the RIte Care Program, Rhode Island's Medicaid Managed Care Program. In that position, Ms. Leddy was responsible for directing all aspects of the RIte Care Program and was also responsible for services to Medicaid- and SSI-enrolled children with special health care needs.

Ms. Leddy's prior work experience includes 10 years at the Rhode Island Department of Health, where she served as Chief of Maternal and Child Health, Administrator of the RIte Start Program, and Public Health Nutrition Director. Prior to working in state government, Ms. Leddy was a program administrator at a community health center. Ms. Leddy completed both her master's and bachelor's degrees at the University of Rhode Island. She also studied at Providence College and at the Universite de Fribourg in Switzerland where she achieved a diploma in Russian studies.

Kevin P. Lembo

Healthcare Advocate, State of Connecticut

Kevin Lembo leads the Office of the Healthcare Advocate for the State of Connecticut, advocating for patients and their families in interactions with the health insurance industry and other aspects of the healthcare delivery system. Appointed by Governor Jodi Rell in December 2004, Mr. Lembo is serving his first four-year term as head of this small, independent state agency that helps untangle the complexities of the health care system for Connecticut residents.

Prior to becoming the state Healthcare Advocate, Mr. Lembo worked for six years for the Connecticut State Comptroller on diverse issues, including healthcare and health insurance as it relates to state employees, retirees, municipalities, non-profits, and small businesses. In the early 1990s, Mr. Lembo was part of a team that designed and implemented the first facility-based, long-term home health care program in northeastern New York. Following his work at the home care program, Mr. Lembo was named program director of an AIDS education, prevention, and primary care program, partially funded by the Centers for Disease Control and located at a federally qualified community health center. During that time, he was the co-chair of the Ryan White Care Network and charged with making funding recommendations to the federal government and monitoring the local coordination of services.

Mr. Lembo received a master's of public administration degree from California State University. He is a 2004 Toll Fellow of the Council of State Governments and has been honored for his leadership by the New York State Public Health Association.

Amy Lischko

Director of Health Care Policy, Executive Office of Health and Human Services; Commissioner, Division of Health Care Finance and Policy

Amy Lischko has over 15 years of experience working for the Commonwealth of Massachusetts, at both the Department of Public Health and the Division of Health Care Finance and Policy. She has a master's degree in health policy and management and extensive experience in health services research, policy analysis and program evaluation. Ms. Lischko has managed numerous health research and policy projects at the Division including large multi-agency grants.

Ms. Lischko has overseen various activities including the state's survey of health insurance status, evaluations of health care reform in Massachusetts, and the impact of the Balanced Budget Act on providers, Medicaid, and consumers. She has been the principal investigator on the state's grants to evaluate options for expanding health insurance coverage and has been very active in the administration's health care reform and transparency agendas. Amy is currently pursuing a doctorate degree in health services research with a concentration in outcomes research at Boston University.

Trish Riley

Director, Office of Health Policy and Finance, Maine Office of the Governor

Trish Riley serves as Director of Governor Baldacci's Office of Health Policy and Finance, leading his effort to develop a comprehensive, coordinated health system in Maine and to assure affordable health insurance for all Maine citizens. She was the principal architect of Maine's Dirigo Health Reform and is responsible for its implementation.

Ms. Riley previously served as Executive Director of the National Academy for State Health Policy and as the president of its corporate board from 1989 to 2003. Previously Riley held appointed positions under four Maine governors, including directing the aging, Medicaid, and state health agencies and managing the state's health planning and licensing and certification programs.

She has published and presented widely about state health reform. She serves as a member of the Kaiser Commission on Medicaid and the Uninsured and was a member of the Institute of Medicine's Subcommittee on Creating an External Environment for Quality. Ms. Riley also previously served as a member of the board of directors of the National Committee on Quality Assurance. Riley has served on Maine's Commission on Governmental Ethics and Maine's Commission on Children and is a member of the board of directors of the Mitchell Institute.

Representative John Tracy

Chair, House Committee on Health Care, Vermont House of Representatives

Representative John Tracy has served in the Vermont House of Representatives for 12 years, including 4 years as the House Democratic leader.



Representative Tracy has been active in Vermont's efforts to assure the availability of quality healthcare services to Vermont's families for over a decade. As chair of the Health Care Committee in the Vermont House of Representatives in the 2005-2006 session, John spearheaded passage of a comprehensive legislative package of reforms in healthcare delivery and affordability. As committee chair, he led successful effort to pass Catamount Health, a first step in health care reform in Vermont that addresses health care delivery, access, and financing in Vermont. The program is initially targeted to covering Vermont's uninsured population and to chronic disease management.

Representative Tracy is also a founding member of the National Legislative Association on Prescription Drug Prices (NLARx).

Paul Spiess

Policy Team Chair, Governor's Office, New Hampshire

Paul Spiess serves as a health policy advisor to Governor John Lynch, is a member of the executive team of the Citizens Health Initiative, and leads the finance and information technology team. From 2000 to 2004, Mr. Spiess was a member of the New Hampshire Legislature, where he served on the Commerce Committee. He joined the Legislature after completing a 25 year career in banking, retiring in 1997 as Executive Vice President and Chief Operation Officer of CFX Bank of Keene. From 1983 to 1993, he was founder, President, and Chief Executive Officer of Colonial Mortgage Inc. Prior to that Mr. Spiess was President of First NH Banks Mortgage Company.

Mr. Spiess is a founder and Director of Centrix Bank and President of Souhegan Valley Interfaith Housing Corporation. He was recently elected as a director of the Endowment for Health and is a past member of the board of the Manchester Regional Community Foundation and the Norris and Elizabeth Bean Foundation. Mr. Spiess earned a bachelor's degree from Colby College in government and an M.B.A. in finance from Boston University.

Alicia Sasser

Economist, New England Public Policy Center, Federal Reserve Bank of Boston

Alicia Sasser is an economist in the New England Public Policy Center at the Federal Reserve Bank of Boston. She leads research projects on regional economic and policy issues for the Center. Dr. Sasser specializes in the fields of health economics, labor economics, and public economics. Her current research focuses on expansions in health insurance coverage, interactions between health and labor markets, housing affordability, and state migration patterns.

Dr. Sasser's work has appeared in journals such as the *Journal of Human Resources* and *Women's Health Issues* and has been presented at annual meetings of the American Economic Association, the Academy of Managed Care Pharmacy, and the International Society of Pharmacoeconomics and Outcomes Research.



She holds a bachelor's degree in mathematics and economics from Boston University as well as master's and Ph.D. degrees in economics from Harvard University, where she also served as a doctoral fellow in the Inequality and Social Policy Program at the Kennedy School of Government. Prior to joining the Center, Dr. Sasser worked as an economist in the private sector and taught economics at Mount Holyoke College.

Alan R. Weil

Executive Director and President, National Academy of State Health Policy

Alan Weil has been Executive Director of the National Academy for State Health Policy since September of 2004. Previously, Mr. Weil served for seven years as the director of the Assessing the New Federalism project at the Urban Institute, one of the largest privately funded social policy research projects ever undertaken in the United States. He has also held a cabinet position as executive director of the Colorado Department of Health Care Policy and Financing. Mr. Weil served as health policy advisor to Colorado Governor Roy Romer and was assistant general counsel in the Massachusetts Department of Medical Security.

Mr. Weil was an appointed member of President Clinton's Advisory Commission on Consumer Protection and Quality in the Health Care Industry, which drafted the Patient's Bill of Rights. He is a member of the Kaiser Commission on Medicaid and the Uninsured and the Commonwealth Fund Commission on a High Performance Health System and serves on advisory committees for three Robert Wood Johnson Foundation projects. Mr. Weil is also a member of the board of directors of the National Public Health and Hospitals Institute and of the editorial board of *State Health Watch*.

Mr. Weil is the editor of two books: *Welfare Reform: The Next Act* and *Federalism and Health Policy*, and has authored chapters in a number of books and published articles in journals including *Health Affairs* and *Inquiry*.

He is a graduate of the University of California at Berkeley and received his master's degree in public policy degree from the John F. Kennedy School of Government at Harvard University and his J.D. from Harvard Law School.