

Board of Governors of the Federal Reserve System



Annual Report of Holding Companies—FR Y-6

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MAR 30 2015

Report at the close of business as of the end of fiscal year

Supervision, Regulation and
Credit Department

This Report is required by law: Section 5(c)(1)(A) of the Bank Holding Company Act (12 U.S.C. § 1844 (c)(1)(A)); Section 8(a) of the International Banking Act (12 U.S.C. § 3106(a)); Sections 11(a)(1), 25 and 25A of the Federal Reserve Act (12 U.S.C. §§ 248(a)(1), 602, and 611a); Section 211.13(c) of Regulation K (12 C.F.R. § 211.13(c)); and Section 225.5(b) of Regulation Y (12 C.F.R. § 225.5(b)) and section 10(c)(2)(H) of the Home Owners' Loan Act. Return to the appropriate Federal Reserve Bank the original and the number of copies specified.

This report form is to be filed by all top-tier bank holding companies and top-tier savings and loan holding companies organized under U.S. law, and by any foreign banking organization that does not meet the requirements of and is not treated as a qualifying foreign banking organization under Section 211.23 of Regulation K (12 C.F.R. § 211.23). (See page one of the general instructions for more detail of who must file.) The Federal Reserve may not conduct or sponsor, and an organization (or a person) is not required to respond to, an information collection unless it displays a currently valid OMB control number.

NOTE: The *Annual Report of Holding Companies* must be signed by one director of the top-tier holding company. This individual should also be a senior official of the top-tier holding company. In the event that the top-tier holding company does not have an individual who is a senior official and is also a director, the chairman of the board must sign the report.

Date of Report (top-tier holding company's fiscal year-end):

December 31, 2014

Month / Day / Year

I, Brian W. Thompson

Name of the Holding Company Director and Official

President and Chief Executive Officer

Title of the Holding Company Director and Official

attest that the *Annual Report of Holding Companies* (including the supporting attachments) for this report date has been prepared in conformance with the instructions issued by the Federal Reserve System and are true and correct to the best of my knowledge and belief.

With respect to information regarding individuals contained in this report, the Reporter certifies that it has the authority to provide this information to the Federal Reserve. The Reporter also certifies that it has the authority, on behalf of each individual, to consent or object to public release of information regarding that individual. The Federal Reserve may assume, in the absence of a request for confidential treatment submitted in accordance with the Board's "Rules Regarding Availability of Information," 12 C.F.R. Part 261, that the Reporter and individual consent to public release of all details in the report concerning that individual.

Signature of Holding Company Director and Official

03/27/2015

Date of Signature

For holding companies not registered with the SEC—
Indicate status of Annual Report to Shareholders:

is included with the FR Y-6 report
 will be sent under separate cover
 is not prepared

For Federal Reserve Bank Use Only

RSSD ID 2467689
 C.I. _____

Reporter's Legal Entity Identifier (LEI) (20-Character LEI Code)

Reporter's Name, Street, and Mailing Address

Commerce Bancshares Corp.

Legal Title of Holding Company

386 Main Street

(Mailing Address of the Holding Company) Street / P.O. Box

Worcester

MA

01608

City

State

Zip Code

Same as address above

Physical Location (if different from mailing address)

Person to whom questions about this report should be directed:

Brian W. Thompson

President and CEO

Name

Title

508-797-6808

Area Code / Phone Number / Extension

508-797-6869

Area Code / FAX Number

bthompson@bankatcommerce.com

E-mail Address

N/A

Address (URL) for the Holding Company's web page

Does the reporter request confidential treatment for any portion of this submission?

Yes Please identify the report items to which this request applies:

In accordance with the instructions on pages GEN-2 and 3, a letter justifying the request is being provided.
 The information for which confidential treatment is sought is being submitted separately labeled "Confidential."

No

For Use By Tiered Holding Companies

Top-tiered holding companies must list the names, mailing address, and physical locations of each of their subsidiary holding companies below.

Legal Title of Subsidiary Holding Company

(Mailing Address of the Subsidiary Holding Company) Street / P.O. Box

City State Zip Code

Physical Location (if different from mailing address)

Legal Title of Subsidiary Holding Company

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(Mailing Address of the Subsidiary Holding Company) Street / P.O. Box

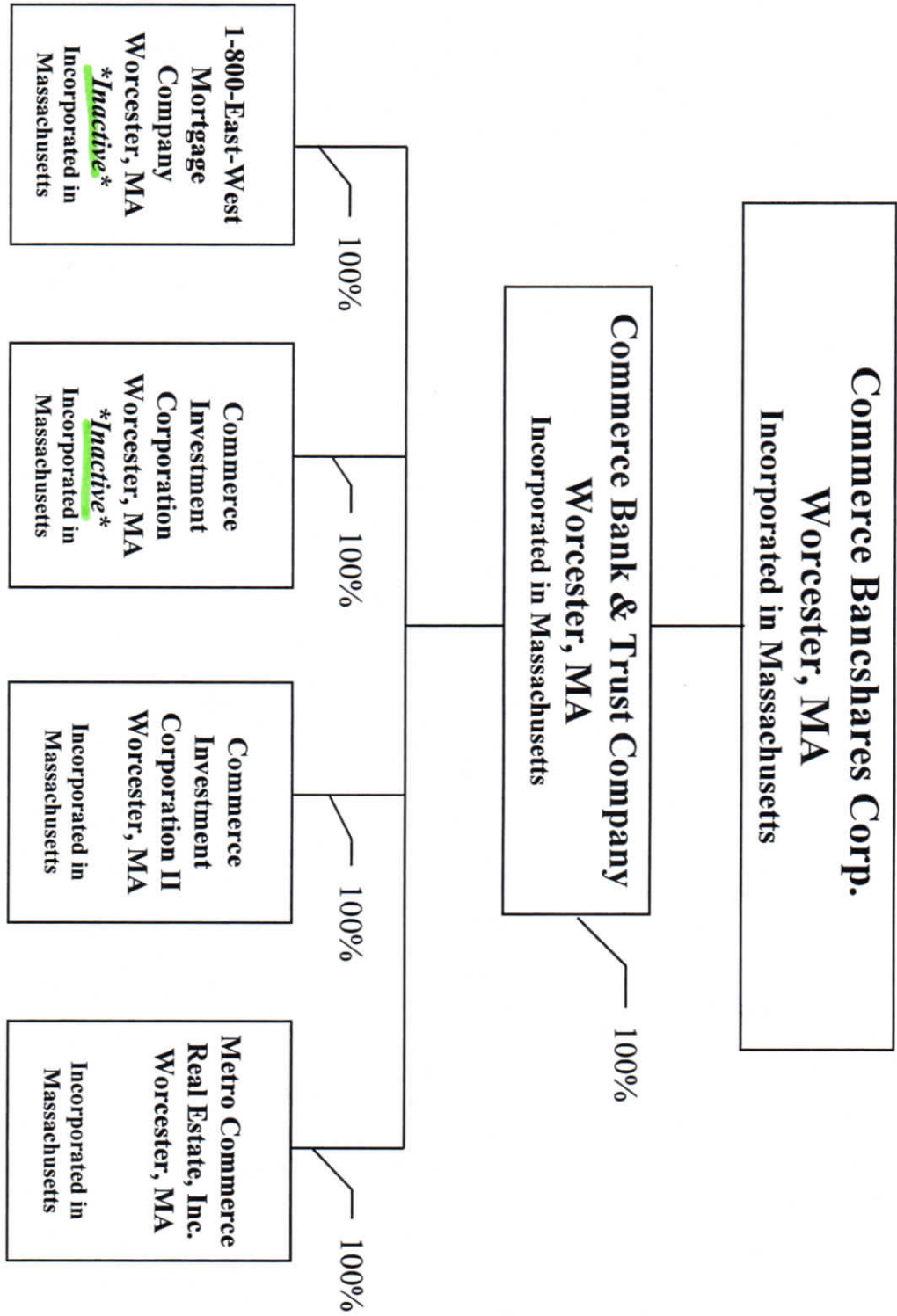
City State Zip Code

Physical Location (if different from mailing address)

COMMERCE BANCSHARES CORPORATION - WORCESTER, MA

FR Y-6 Report Item 2a: Organization Chart

As of December 31, 2014





Commerce Bank

FR Y-6 Report Item 2b: Domestic Branch Listing

As of December 31, 2014

Branch Locations

Main Office

386 Main Street
P.O. Box 15020
Worcester, MA 01615
(508) 797-6842
FAX: (508) 797-6836

Lobby Hours:

Weekdays 8:00 AM to 5:00 PM

Drive Up Hours:

Weekdays 8:00 AM to 5:00PM

ATM Available

(Safe Deposit Boxes Available)

Worcester

11 Park Ave

Worcester, MA 01605
(508) 797-6970
FAX: (508) 797-6988

Lobby Hours:

Weekdays 7:00 AM to 7:00 PM

Saturdays 8:30 AM to 12:30 PM

Drive Up Hours:

Weekdays 7:00 AM to 7:00 PM

Saturdays 8:30 AM to 12:30 PM

ATM Available

560 Park Ave

Worcester, MA 01603
(508) 797-6925
FAX: (508) 797-6943

Lobby Hours:

Weekdays 7:00 AM to 7:00 PM

Saturdays 8:30 AM to 12:30 PM

Drive Up Hours:

Weekdays 7:00 AM to 7:00 PM

Saturdays 8:30 AM to 12:30 PM

ATM Available

993 Grafton Street
Worcester, MA 01603
(508) 797-6955
FAX: (508) 797-4598

Lobby Hours:
Weekdays 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM
Drive Up Hours:
Weekdays 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM
ATM Available

451 Lincoln Street
Worcester, MA 01605
(508) 791-9662
FAX: (508) 791-9677

Lobby Hours:
Weekdays 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM
Drive Up Hours:
Weekdays 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM
ATM Available

Boston

Fenway
61 Brookline Avenue
Boston, MA 02215
(617) 247-2599
Fax: (617) 247-6581

Lobby Hours:
Monday thru Friday 8:30 AM to 4:30 PM
Saturday 9:00 AM to 12:00 PM
Drive Up Hours:
Not Available
ATM Available
(Safe Deposit Boxes Available)

South End Office

1320 Washington Street
Boston, MA 02118
(617) 778-0500
Fax: (617) 778-0077

Lobby Hours:

Weekdays 7:00 AM to 7:00 PM
Saturday 9:00 AM to 1:00 PM

Drive Up Hours:

Not Available

ATM Available

(Safe Deposit Boxes Available)

Brighton

423 Washington Street
Brighton, MA 02135
(617) 783-3500
Fax: (617) 783-5265

Lobby Hours:

Weekdays 7:00 AM to 7:00 PM
Saturday 9:00 AM to 1:00 PM

Drive Up Hours:

Not Available

ATM Available

Additional Locations**Holden**

1057 Main Street
Holden, MA 01520
(508) 829-7733
FAX: (508) 829-0627

Lobby Hours:

Mon-Wed 8:00 AM to 6:00 PM
Thurs-Friday 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM

Drive Up Hours:

Weekdays 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM

ATM Available

Leominster

565 Main Street
Leominster, MA 01453
(978) 466-6866
FAX: (978) 466-6866

Lobby Hours:

Mon-Wed 9:00 AM to 5:00 PM
Thursday 9:00 AM to 6:00 PM
Friday 7:00 AM to 7:00 PM
Saturday 8:30 AM to 12:30 PM

Drive Up Hours:

Weekdays 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM
ATM Available

Marlborough

322 Maple Street
Marlborough, MA 01752
(508) 303-3399
FAX: (508) 303-3135

Lobby Hours:

Mon-Thu 9:00 AM to 5:00 PM
Friday 7:00 AM to 7:00 PM
Saturday 8:30 AM to 12:30 PM

Drive Up Hours:

Weekdays 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM
ATM Available

Milford

91 Main Street
Milford, MA 01757
(508) 634-7894
FAX: (508) 634-0547

Lobby Hours:

Mon-Wed 9:00 AM to 5:00 PM
Thursday 9:00 AM to 6:00 PM
Friday 7:00 AM to 7:00 PM
Saturday 8:30 AM to 12:30 PM

Drive Up Hours:

Weekdays 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM
ATM Available

Shrewsbury

226 Boston Turnpike
Shrewsbury, MA 01545
(508) 797-6965
FAX: (508) 797-9465

Lobby Hours:

Weekdays 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM
Drive Up Hours:
Weekdays 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM
ATM Available
(Safe Deposit Boxes Available)

Webster

25 Worcester Rd
Webster, MA 01570
(508) 943-4407
FAX: (508) 943-8076

Lobby Hours:

Tue-Wed 8:00 AM to 6:00 PM
Mon, Thurs-Fri 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM
Drive Up Hours:
Weekdays 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM
ATM Available
(Safe Deposit Boxes Available)

Westborough

5 East Main Street
Westborough, MA 01581
(508) 616-4400
FAX: (508) 871-7122

Lobby Hours:

Mon-Wed 8:30 AM to 5:00 PM
Thursday 8:30 AM to 6:00 PM
Friday 7:00 AM to 7:00 PM
Saturdays 8:30 AM to 12:30 PM

Drive Up Hours:

Weekdays 7:00 AM to 7:00 PM

Saturdays 8:30 AM to 12:30 PM

ATM Available

(Safe Deposit Boxes Available)

West Boylston

320 West Boylston Street

West Boylston, MA 01583

(508) 853-0107

FAX: (508) 853-0198

Lobby Hours:

Mon-Wed 8:00 AM to 6:00 PM

Thursday 8:00 AM to 7:00 PM

Friday 7:00 AM to 7:00 PM

Saturdays 8:30 AM to 12:30 PM

Drive Up Hours:

Weekdays 7:00AM to 7:00 PM

Saturdays 8:30 AM to 12:30 PM

ATM Available

COMMERCE BANCSHARES CORPORATION
FR Y-6 Report Item 3: Shareholders
As of December 31, 2014

Report Item 3- (1a)	(1a)	(1b)	(1c)	(1c)
NAME - Insider	ADDRESS	Country of Citizenship	TOTAL SHARES	PERCENT OF SHARES
David G. Massad	██████████ Westboro, MA 01581	USA	5,807,052	91.7639%

Note: David G. Massad is the only shareholder of record that directly or indirectly owns, controls, or holds with power to vote 5 percent or more of any class of voting securities of the bank holding company.

COMMERCE BANCSHARES CORPORATION

FR Y-6 Report Item 4: Directors and Officers

Name	Address	Principal Occupation	Commerce Bancshares Corp.	Commerce Bank	*Inactive* 1-800-East-West Mortgage Company	Metro Commerce Real Estate, Inc.	*Inactive* Commerce Investment Corporation	Commerce Investment Corporation II	Total Shares in Commerce Bancshares	Percentage of Shares in Commerce Bancshares
Michael P. Angelini	Worcester, MA	Attorney (Bowditch & Dewey)	Director	Director	Director	Director	Director	Director	9,344	0.1477%
James Belliveau	Shrewsbury, MA	EVP & CTO (Commerce Bank & Trust Company)	N/A	EVP & CTO	President	N/A	N/A	N/A	0	0.0000%
David M. Brunelle	Paxton, MA	Owner & Managing Director (North Pointe Investment Partners)	Director	Director	Director	Director	Director	Director	68	0.0011%
William F. Burke	Boxborough, MA	EVP, CFO, Treasurer & Asst. Clerk (Commerce Bank & Trust Company)	EVP, CFO, Treasurer & Asst. Clerk	EVP, CFO, Treasurer & Asst. Clerk	Assistant Clerk	President & Assistant Clerk	President & Assistant Clerk	President & Assistant Clerk	0	0.0000%
Michael F. Collins, M.D.	Worcester, MA	Chancellor (University of Mass Medical School)	Director	Director	Director	Director	Director	Director	53	0.0008%
Michael J. Crawford	Needham, MA	EVP & COO (Commerce Bank & Trust Company)	N/A	EVP & COO	N/A	N/A	N/A	N/A	0	0.0000%
Herbert G. Ingram	Worcester, MA	Owner (Real Estate Coordinators)	Director	Director	Director	Director	Director	Director	95,408	1.5077%
George Isaac	Worcester, MA	N/A	Director	Director	Director	Director	Director	Director	1,257	0.0199%
Shaun Martin	Paxton, MA	(Financial Consultant) Winter Harbor LLC	Director	Director	Director	Director	Director	Director	58	0.0009%
David G. Massad	Westborough, MA	Chairman (Commerce Bank & Trust Company)	Chairman & Director	Chairman & Director	Director	Director	Director	Director	5,807,052	91.7639%
Pamela Massad	Westborough, MA	Attorney (Fletcher Tilton, P.C.)	Clerk & Director	Clerk & Director	Clerk & Director	Clerk & Director	Clerk & Director	Clerk & Director	81,396	1.2862%
Norman R. Peters	Paxton, MA	Attorney (Peters & Sowyrda)	Director	Director	Director	Director	Director	Director	92,460	1.4611%
Brian W. Thompson	Amherst, MA	President and CEO (Commerce Bank & Trust Company)	President, Director and CEO	President, Director and CEO	Director	Director	Director	Director	96	0.0015%
Total Shares to Directors/Shareholders									6,087,192	96.1907%
Total Shares to Other Individuals									241,063	3.8093%
Total Outstanding Shares									6,328,255	100.0000%

As of December 31, 2014

COMMERCE BANCSHARES CORPORATION

FR Y-6 Report Item 4: Directors and Officers

DIRECTORS AND OFFICERS (OTHER BUSINESSES)					
Name	Business Name	Title	Address/Purpose	Percent Owned	Number of Shares
Michael P. Angelini	Bowditch & Dewey	Partner	[REDACTED], Worcester, MA 01608	N/A	N/A
Michael P. Angelini	Hanover Insurance Group, Inc.	Director	440 Lincoln Street, Worcester, MA 01653	N/A	N/A
Michael P. Angelini	L. Hardy Company, Inc.	Director	[REDACTED] Worcester, MA 01603	N/A	N/A
Michael P. Angelini	Massachusetts Port Authority	Director	1 Harbor Street, East Boston, MA 02128	N/A	N/A
James Belliveau	N/A	N/A	N/A	N/A	N/A
David M. Brunelle	North Pointe Investments	Managing Director	[REDACTED] Worcester, MA Financial Services/Investments	100%	N/A
William F. Burke	N/A	N/A	N/A	N/A	N/A
Michael F. Collins, M.D.	American University of Beirut	Trustee	[REDACTED], New York, NY 10017-2303	N/A	N/A
Michael F. Collins, M.D.	Higher Education Consortium of Central Massachusetts	Director	[REDACTED] Worcester, MA 01608	N/A	N/A
Michael F. Collins, M.D.	Massachusetts Biomedical Initiatives	Trustee	[REDACTED] Worcester MA 01605	N/A	N/A
Michael F. Collins, M.D.	UMass Memorial Foundation, Inc	Director	UMass Medical School/ UMass Memorial/ Development [REDACTED] Shrewsbury, MA 01545	N/A	N/A
Michael F. Collins, M.D.	UMass Memorial Healthcare	Trustee	Biotech One, [REDACTED] Worcester, MA 01605	N/A	N/A
Michael F. Collins, M.D.	Worcester Regional Chamber of Commerce	Director	[REDACTED] Worcester MA 01608	N/A	N/A
Michael J. Crawford	Worcester Regional Research Bureau	Director	3 [REDACTED] Worcester, MA 01608 (Non-profit)	N/A	N/A
Herbert G. Ingram	Blackstone Smithfield Corp.	President	[REDACTED] Worcester, MA	27%	271
Herbert G. Ingram	James St. Solar, LLC	Member	[REDACTED] Worcester, MA	30%	N/A
Herbert G. Ingram	M & I Realty, Inc.	President	[REDACTED] Worcester, MA	50%	100
Herbert G. Ingram	Mt. River Development, LLC	Treasurer	[REDACTED] Worcester, MA	33%	N/A

COMMERCE BANCSHARES CORPORATION
FR Y-6 Report Item 4: Directors and Officers

Name	Business Name	Title	Address/Purpose	Percent Owned	Number of Shares
Herbert G. Ingram	Parkview Associates	Partner	██████████, Worcester, MA	24%	N/A
Herbert G. Ingram	Quality Five, Inc.	President	██████████, Worcester, MA	33%	333
Herbert G. Ingram	Real Estate Coordinators, Inc.	President	██████████, Worcester, MA	100%	N/A
Herbert G. Ingram	Rice Holden LLC	Member	██████████, Worcester, MA	20%	N/A
Herbert G. Ingram	Training Resources of America	Treasurer	██████████, Worcester, MA	N/A	N/A
George Isaac	Professional Sales Associates, Inc.	Director	6045 B. ██████████, Seville, OH 44273	N/A	8,000
Shaun Martin	Winter Harbor, LLC	Member	3 ██████████, Avon, CT 06001 (Financial Consulting)	33.33%	N/A
David G. Massad	171 Clay Pond Road, LLC	Member	171 ██████████, Marlboro, MA 01752	50%	
David G. Massad	181 Mill Street, LLC	Member	181 ██████████, Marlboro, MA 01752	50%	
David G. Massad	235 East Main Street, LLC	Member	171 ██████████, Marlboro, MA 01752	50%	
David G. Massad	401 West First Street, LLC	Member	171 ██████████, Marlboro, MA 01752	50%	
David G. Massad	A & V Carriers, Inc.	Director	██████████, Marlboro, MA 01752	50%	
David G. Massad	Active Realty Services, LLC	Manager	██████████, Marlboro, MA 01752	100%	
David G. Massad	Ashland Development, LLC	Member	Ashland, MA	100%	
David G. Massad	Atlantic Park	Member	██████████, Old Orchard Beach, ME	50%	
David G. Massad	Blackstone Smithfield Corp.	N/A	██████████, Worcester, MA	27.2%	
David G. Massad	Forestdale Road, LLC	Member	171 ██████████, Marlboro, MA 01752	50%	
David G. Massad	Gamewell Realty, Inc.	Treas./Dir.	██████████, Marlboro, MA 01752	100%	

COMMERCE BANCSHARES CORPORATION

FR Y-6 Report Item 4: Directors and Officers

DIRECTORS AND OFFICERS (OTHER BUSINESSES)					
Name	Business Name	Title	Address/Purpose	Percent Owned	Number of Shares
David G. Massad	Herrera Real Estate, LLC	Member	[REDACTED] et, Auburn, MA 01501	50%	
David G. Massad	M & I Realty, Inc.	Director & Treasurer	[REDACTED] Worcester, MA - industrial and retail property	50%	
David G. Massad	Massad Holdings, LTD	Partner	[REDACTED] e, Marlboro, MA 01752	100%	
David G. Massad	Massad-Zion Motor Sales Co., Inc. (Toyota of Wallingford)	Unknown	[REDACTED] d, Wallingford, CT	49%	
David G. Massad	North Colony Development Group, LLC	Member	[REDACTED] e, Marlboro, MA 01752	50%	
David G. Massad	Nu Yankee, LLC	Member	[REDACTED] , Marlboro, MA 01752	50%	
David G. Massad	Ocean Investments, LLC	Member	[REDACTED] 0, Worcester, MA	80%	
David G. Massad	Pam Realty, Inc.	Pres./Treas./Dir.	[REDACTED] 0, Worcester, MA	100%	
David G. Massad	Parkview Associates	Partner	[REDACTED] e, Worcester, MA - industrial and retail property	51%	
David G. Massad	Pieco Holdings, Inc (Table Talk Pies, Inc)	Director	[REDACTED] et, Worcester, MA 01610 - Table Talk Pies	50%	
David G. Massad	PieCo Realty, Inc	Director	[REDACTED] et, Worcester, MA 01610 - Table Talk Pies	50%	
David G. Massad	Quality Five, Inc.	N/A	[REDACTED] et, Worcester, MA - property released by Madison III for hotel	33.333%	
David G. Massad	Rivers Edge Clinton, LLC	Member	[REDACTED] e, Marlboro, MA 01752	50%	
David G. Massad	Smithwheel Road, LLC	Member	[REDACTED] Drive, Marlboro, MA 01752	50%	
David G. Massad	Table Talk Pies, Inc.	Director	[REDACTED] et, Worcester, MA 01610	50%	
David G. Massad	The Shops at Wrentham, LLC	Member	[REDACTED] Marlboro, MA 01752	66.67%	
David G. Massad	Velocity Equity Partners	Member	[REDACTED] e, Marlboro, MA 01752	25.59%	
David G. Massad	World Realty, Inc.	Pres./Treas./Dir.	[REDACTED] , Worcester, MA	100%	

COMMERCE BANCSHARES CORPORATION

FR Y-6 Report Item 4: Directors and Officers

DIRECTORS AND OFFICERS (OTHER BUSINESSES)					
Name	Business Name	Title	Address/Purpose	Percent Owned	Number of Shares
David G. Massad	Wrentham Shoppes Management, Inc.	Pres./Treas./Dir.	[REDACTED] or, Worcester, MA 01608	100%	
David G. Massad	WSW International	Member	[REDACTED], Marlboro, MA 01752	50%	
Pamela Massad	104 King George Drive, LLC	Member/Manager	[REDACTED] et, Worcester, MA 01608	100%	N/A
Pamela Massad	375 Southwest Cutoff, LLC	Member/Manager	[REDACTED], Worcester, MA 01608	100%	N/A
Pamela Massad	1065 State Highway, LLC	Member/Manager	[REDACTED] Worcester, MA 01608	100%	N/A
Pamela Massad	A & V Carriers, Inc.	Director & Clerk	[REDACTED], Worcester, MA 01610	N/A	N/A
Pamela Massad	Ashland Development, LLC	Manager	[REDACTED], Worcester, MA 01608	N/A	N/A
Pamela Massad	Diamond, Buick Pontiac, GMC, Cadillac, LLC	Manager	[REDACTED] Westboro, MA 01581	N/A	N/A
Pamela Massad	Gamewell Realty, Inc.	President, Director, Treasurer & Clerk	2 [REDACTED] Northborough, MA 01532	50%	1,000
Pamela Massad	Gemstone Investment, Inc.	President, Director, Treasurer & Clerk	9 [REDACTED] Westboro, MA 01581	100%	1,000
Pamela Massad	Gemstone Realty, LLC	Director & Clerk	[REDACTED], Westboro, MA 01581	33%	N/A
Pamela Massad	James St. Solar, LLC	Member	[REDACTED] Suite 602 Worcester, MA	40%	N/A
Pamela Massad	Jerak Realty, Inc.	Director & Clerk	3 [REDACTED] Worcester, MA 01608	N/A	N/A
Pamela Massad	M & I Realty, Inc.	Clerk	[REDACTED] Worcester, MA	N/A	N/A
Pamela Massad	Massad Family, LLC	Manager	[REDACTED], Worcester, MA 01608	N/A	N/A
Pamela Massad	Nu Time, LLC	Member/Manager	[REDACTED], Worcester, MA 01608	100%	N/A
Pamela Massad	Pam Realty, Inc.	Director	[REDACTED], Westboro, MA 01581	N/A	N/A
Pamela Massad	PieCo. Realty, Inc.	Director	1 [REDACTED] Worcester, MA 01610	N/A	N/A

COMMERCE BANCSHARES CORPORATION

FR Y-6 Report Item 4: Directors and Officers

DIRECTORS AND OFFICERS IN OTHER BUSINESSES					
Name	Business Name	Title	Address/Purpose	Percent Owned	Number of Shares
Pamela Massad	Sterling Lion, LLC	Manager	[REDACTED] Marborough, MA 01752	N/A	N/A
Pamela Massad	Table Talk Pies, Inc.	Director/Clerk	[REDACTED] Worcester, MA 01610	N/A	N/A
Pamela Massad	Terminal Warehouse, Inc	Director & Secretary	[REDACTED], Worcester, MA 01610	N/A	N/A
Pamela Massad	World Realty, Inc.	Secretary	[REDACTED], Worcester, MA	N/A	N/A
Pamela Massad	Yankee Management Co., Inc.	Director & Treasurer	[REDACTED] Marborough, MA 01752	N/A	N/A
R. Norman Peters	Biomedical Research Models, Inc.	Director	[REDACTED] Worcester, MA 01606	N/A	N/A
R. Norman Peters	Blackstone Smithfield Corp.	Treasurer/Shareholder	[REDACTED] North Smithfield, RI 02896	N/A	N/A
R. Norman Peters	Parkview Associates	Partner	[REDACTED] Worcester, MA	15%	N/A
R. Norman Peters	Peters & Sowyrda	Sole Propriator	[REDACTED] Worcester 01609	100%	N/A
R. Norman Peters	Quality Five, Inc.	Treasurer/Shareholder	[REDACTED], Worcester, MA	33%	333
R. Norman Peters	Regency Suites, Inc.	Treasurer/Shareholder	[REDACTED] Worcester, MA 01608	33%	333
R. Norman Peters	Sutton Motor Inn	Trustee	[REDACTED], Sutton, MA 01590	33%	N/A
R. Norman Peters	University of Massachusetts	Trustee	[REDACTED], Worcester, MA 01655	N/A	N/A
R. Norman Peters	Worcester City Campus Corp.	Director	[REDACTED], Shrewsbury, MA 01545	N/A	N/A
Brian W. Thompson	Becker College	Trustee	[REDACTED] Worcester, MA 01609 (Non-profit)	N/A	N/A
Brian W. Thompson	Worcester Regional Chamber of Commerce	Director	[REDACTED], Worcester, MA 01608 (Non-profit)	N/A	N/A
Brian W. Thompson	Worcester Regional Research Bureau	Director	[REDACTED], Worcester, MA 01608 (Non-profit)	N/A	N/A
Brian W. Thompson	Worcester Economic Club	Director	[REDACTED], Worcester, MA 01608 (Non-profit)	N/A	N/A